

Annex A Revenue - Environment Services - Scott Tompkins
Strategic Director - Mark Ryder
Portfolio Holders - Cllr Heather Timms (Environment, Climate & Culture)

21/22 Revenue Budget

Service	Gross Exp	Gross Income	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transformation funds	Contribution to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Environment Services	374	0	374	0				0	
Trading Standards & Community Safety	2,575	(1,035)	1,539	74			100	(26)	Forecast expected COMF Covid costs for the year.
County Highways	20,265	(6,106)	14,159	114			343	(229)	Town Centre management - barriers - to deal with COVID restrictions. There is an increase in cost due to new bus shelters for the Nuneaton area and also an underspend on salaries in Highways due to vacancies. There are now identified start dates for staff into vacancies later in the year. Also over recovery on income due to increased house purchases (search fee income).
Planning Delivery	4,508	(4,017)	491	56				56	Currently correct position should be an underspend driven by Tier 4b vacancies in Highways Development Management which are currently being recruited to and also Environmental Landscape Services due to surplus recharges for professional services for Nuneaton regeneration regarding Leamington roundabout. At present there is an overspend reflected due to an overstatement of cost in Flood & Water Management to be corrected in P7. Planning fee income is low at this point and will need to be adjusted at Q3, which may see an overspend going forward.
Transport Delivery	38,751	(29,677)	9,074	178			178	0	This is extra school bus services due to Covid.
Engineering Design Services	7,774	(7,180)	594	0			3	(3)	
Emergency Management	279	(118)	161	62				62	Agreement to increase partnership contributions. AD to look at how to fund this.
Net Service Spending	74,526	(48,133)	26,392	484	0	0	624	(140)	

Impact on specific service reserves (from Reserves tab)	0
impact on Transformation funds	0
Impact on risk/general reserves	484

Annex A Reserves - Environment Services - Scott Tompkins**Strategic Director - Mark Ryder****Portfolio Holders - Cllr Heather Timms (Environment, Climate & Culture)**

Reserve	Approved Opening Balance 01/04/2021	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2022 £'000
Proceeds of Crime	217			217
Local Resilience Forum	463			463
Domestic Homicide Reviews	77			77
Flood Management Reserve	506			506
S38 Developer Funding	602			602
Total	1,865	0	0	1,865

Annex A Savings - Environment Services - Scott Tompkins
Strategic Director - Mark Ryder
Portfolio Holders - Cllr Heather Timms (Environment, Climate & Culture)

Saving Proposal	Target £'000	Actual to Date £'000	Forecast Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Expansion of traded income across the service - Areas to be targeted for increased income include improving efficiencies and increasing income from external contracts, new future external contracts and MOT sales to public, enforcement income from network management, ecology surveys and the forestry service.	200	200	200	0	The areas where the savings have actually been removed from are on target therefore there is the assumption that the savings are on target.
Further savings on third party spend - Review of services purchased from third parties to ensure value for money	152	152	152	0	The areas where the savings have actually been removed from are on target therefore there is the assumption that the savings are on target.
Total	352	352	352	0	

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Major Transport Projects														
10203000	Rugby Western Relief Road	59,144	101	0	0	59,245	59,144	101	0	0	59,245	0	0	
10421000	Portobello Bridge	549	0	0	0	549	549	0	0	0	549	0	0	
11221000	M40 Junction 12	11,885	87	0	0	11,972	11,885	87	0	0	11,972	0	0	
11272000	Rugby Gyrotory Improvements	1,564	24	0	0	1,588	1,564	0	24	0	1,588	-24	0	Monitoring of the scheme delayed to next financial year due to a continuing post-COVID reduction in traffic on the road network
11510000	A46 Stanks Island, Warwick	5,200	1,484		0	6,684	5,200	1,484	0	0	6,684	0	0	
11339000	Bermuda Connectivity	2,880	3,227	2,753	1,500	10,359	2,880	3,227	2,753	1,500	10,359	0	0	
11604000	A444 Corridor Improvements - Phase 2	321	1,333	2,659	20	4,333	321	633	3,359	20	4,333	-700	0	Design complications requiring splitting scheme up which will delay construction to 2022/23.
11605000	A3400 Bham Road Stratford Corridor Improvements	276	2,285	4,000	0	6,561	276	1,350	4,935	0	6,561	-935	0	Budget re-profiled following phase 2 works being programmed to start summer 2022
11649000	A46 Stoneleigh Junction Improvements	9,586	16,913	10,372	0	36,870	9,586	16,913	5,186	5,186	36,870	0	0	
11694000	A47 Hinckley Road Corridor	707	121	2,778	0	3,605	707	121	2,778	0	3,605	0	0	
Street Lighting														
11279000	Pump Priming allocation for LED street lighting	4,823	480	0	0	5,303	4,823	480	0	0	5,303	0	0	
11818000	Street Lighting Base Budget for 2020 / 2021	809	0	0	0	809	809	0	0	0	809	0	0	
11884000	Street Lighting annual maintenance 2021-22	0	796	0	0	796	0	796	0	0	796	0	0	
Structural Bridge Maintenance														
11382000	Minor Bridge Maintenance schemes 2015/2016	1,683	1	0	0	1,684	1,683	0	0	0	1,683	-1	-1	Trinity Road unlikely to progress for a number of years due to Network Rail issues
11457000	Minor Bridge Maintenance schemes 2016/2017	531	0	0	0	531	531	0	0	0	531	0	0	
11587000	Minor Bridge Maintenance schemes 2017/2018	2,518	166	0	0	2,684	2,518	193	0	0	2,711	27	27	Increased rail possessions and works due to hidden defects, Shustoke; additional funding from 2021/22 allocation
11658000	Minor Bridge Maintenance schemes 2018/2019	1,622	592	0	0	2,214	1,622	208	400	0	2,230	-384	16	Major bridge bearing replacements delayed until 2022/23; additional funding from 2021/22 allocation
11717000	Bridges Base Budget 2019 2020	881	81	0	0	961	881	81	0	0	961	0	0	
11816000	Bridges Base Budget 2020 2021	551	365	0	0	916	551	398	0	0	949	33	33	Repair works required found to be at a greater extent once started; additional funding from 2021/22 allocation
11833000	Historic Bridge Maintenance	332	2,261	2,250	1,477	6,320	332	1,108	2,526	2,354	6,320	-1,153	0	The forecast has been brought in line with revised programme as accepted by the Board
11882000	Bridges annual maintenance 2021-22	0	633	0	0	633	0	558	0	0	558	-75	-75	Funding allocated to individual schemes started in earlier years
Structural Maintenance of Roads														
11361000	Highways Maintenance 16/17	15,096	0	0	0	15,096	15,096	0	0	0	15,096	0	0	
11545000	Highways Maintenance 2019/20	0	0	0	0	0	0	0	0	0	0	0	0	
11553000	National Productivity Investment Fund Money	0	0	0	0	0	0	0	0	0	0	0	0	
11720000	County Highways Base Budget 19-20	17,450	0	0	0	17,450	17,450	0	0	0	17,450	0	0	
11785000	County Highways Base Budget 20-21	21,955	421	0	0	22,376	21,955	428	0	0	22,383	7	7	
11808000	Vehicle Mitigation Barriers (Stratford upon Avon)	0	582	0	0	582	0	582	0	0	582	0	0	
11871000	Highways 2021-22 - Surface Dressing	0	1,628	0	0	1,628	0	1,628	0	0	1,628	0	0	
11872000	Highways 2021-22 - Slurry Seal	0	217	0	0	217	0	217	0	0	217	0	0	
11873000	Highways 2021-22 - Routine Patching	0	1,194	0	0	1,194	0	1,194	0	0	1,194	0	0	
11874000	Highways 2021-22 - Patching Surface Dressing	0	651	0	0	651	0	651	0	0	651	0	0	
11875000	Highways 2021-22 - Patching Slurry Sealing	0	54	0	0	54	0	54	0	0	54	0	0	
11876000	Highways 2021-22 - Structural Patching	0	309	0	0	309	0	309	0	0	309	0	0	
11877000	Highways 2021-22 - Road Marking Surface Dressing	0	868	0	0	868	0	868	0	0	868	0	0	
11878000	Highways 2021-22 - Structural Maintenance Annual Programme	0	429	0	0	429	0	429	0	0	429	0	0	
11879000	Highways 2021-22 - Structural Maintenance Annual Footways Programme	0	8,398	0	0	8,398	0	8,627	0	0	8,627	229	229	Additional funding transferred from unallocated delegated budgets
11880000	Highways 2021-22 - Pot Holes and DfT Challenge budget	0	2,170	0	0	2,170	0	2,170	0	0	2,170	0	0	
11881000	Highways 2021-22 - Capital staff costs	0	887	0	0	887	0	887	0	0	887	0	0	
11912000	Highways 2021-22 Micro Asphalt	0	83	0	0	83	0	83	0	0	83	0	0	
11913000	Highways 2021-22 Patching Micro Asphalt	0	10	0	0	10	0	10	0	0	10	0	0	
11914000	Highways 2021-22 Road marking for Micro Asphalt	0	7	0	0	7	0	7	0	0	7	0	0	
Traffic Signals														

11381000	Traffic Signals 2015-16	181	13	0	0	194	181	13	0	0	194	0	0	
11657000	Traffic Signals Base Budget 2018-19	291	0	0	0	291	291	0	0	0	291	0	0	
11718000	Traffic Signals Base Budget 2019-20	230	31	0	0	261	230	42	0	0	272	11	11	It is now proposed to upgrade all the traffic signal equipment on site, eg. Traffic signal poles, electrical cables & controller; additional funding from 2021/22 allocation
11817000	Traffic Base Budget 2020 2021	83	111	0	0	194	83	145	0	0	229	34	34	Unforeseen additional minor works required at various sites; additional funding from 2021/22 allocation
11848000	Replacement bollards in Stratford, Nuneaton and Bedworth	8	422	0	0	430	8	222	200	0	430	-200	0	Scheme currently out to tender. Works due to start on site early in the new year, and due to be completed by May 2022
11883000	Traffic signals annual maintenance 2021-22	0	302	0	0	302	0	257	0	0	257	-45	-45	Lutterworth Road scheme withdrawn due to a proposed traffic signals scheme to replacement the 2 mini roundabouts; some funding transferred to individual schemes under earlier years traffic signals
Flood management														
11424000	Snitterfield Emergency Works	2,793	0	0	0	2,793	2,793	0	0	0	2,793	0	0	
11427000	Ladbrooke Flood Alleviation	60	0	0	0	60	60	0	0	0	60	0	0	
11514000	Grendon Property Level	72	0	0	0	72	72	0	0	0	72	0	0	
11550000	Flood modelling	98	5	0	0	103	98	5	0	0	103	0	0	
11574000	Kites Hardwick flood alleviation	103	0	0	0	103	103	0	0	0	103	0	0	
11599000	Cherrington Flood Risk Management Scheme	62	0	0	0	62	62	0	0	0	62	0	0	
11686000	Whiteacre Health Flood Alleviation	56	0	0	0	56	56	0	0	0	56	0	0	
11735000	Grendon Capital Flood Scheme	13	35	0	0	48	13	35	0	0	48	0	0	
11794000	Flood Defence Maintenance 20-21	0	150	0	0	150	0	75	63	0	138	-75	-12	£12k moved to offset 11982000 Bilton Road
11801000	Flood alleviation schemes CIF - Pailton	0	136	0	0	136	0	136	0	0	136	0	0	
11802000	Flood alleviation schemes CIF - Fenny Compton	0	50	434	0	484	0	50	434	0	484	0	0	
11803000	Flood alleviation schemes CIF - Welford on Avon	0	0	43	0	43	0	0	43	0	43	0	0	
11804000	Flood alleviation schemes CIF - Galley Common	0	0	22	0	22	0	0	22	0	22	0	0	
11805000	Flood alleviation schemes CIF - Bermuda	0	32	0	0	32	0	0	32	0	32	-32	0	Revised delivery profile resulting in scheme completion during 2022/23
11806000	Flood alleviation schemes CIF - Brailles	0	115	0	0	115	0	10	105	0	115	-105	0	Revised delivery profile resulting in scheme completion during 2022/23
11870000	Flood Defence Maintenance 21-22	0	200	0	0	200	0	0	200	0	200	-200	0	Funding allocation moved to future years whilst required works are being scoped
11892000	Flood defence - Fillongley	0	122	0	0	122	0	122	0	0	122	0	0	
11928000	Bilton Road Property Flood Resilience Scheme	0	0	0	0	0	0	12	0	0	12	12	12	£12k from 2020/21 Flood allocation 11794000
Community Safety														
11712000	Gypsy & Traveller Services 19-20	0	0	0	0	0	0	0	0	0	0	0	0	
11789000	Gypsy & Traveller Services 20-21	81	0	0	0	81	81	0	0	0	81	0	0	
11855000	Development and upgrade of three WCC owned Gypsy and Traveller sites	0	508	152	0	660	0	119	541	0	660	-389	0	
11869000	Gypsy & Traveller Services 21-22	0	31	0	0	31	0	31	0	0	31	0	0	
Transport Delivery														
11773000	CFM New Vehicle Reg No VO17ZY Hyundai	8	0	0	0	8	8	0	0	0	8	0	0	
11854000	Replacement of 15 bus fleet vehicles (Home to School transport)	0	885	0	0	885	0	811	0	0	811	-74	-74	Final purchase price was slightly lower than predicted. Only 10 vehicles purchased rather than 15 - £81k each plus registration fees. Capital receipt lower than expected and remaining corporate funding no longer required
Integrated Transport - Delivery														
11762000	Nuneaton to Coventry Cycle Route	32	100	880	0	1,012	32	10	970	0	1,012	-90	0	Project on hold due to conflict with other developer funded projects along this corridor.
11764000	Green Man Coleshill Signalised Junction	3	55	442	0	500	3	55	442	0	500	0	0	
11911000	A452 Kenilworth Road to Leamington Spa town centre cycle route (GBF)	0	560	0	0	560	0	350	210	0	560	-210	0	Construction is programmed to be on site in Jan 22 but delays on other projects (delivered by Balfour Beatty) within the Cycles Schemes programme may push the start date back and reduce spend in 21/22.
11765000	Hinckley to Nuneaton Cycle Route	47	555	96	0	699	47	150	501	0	699	-405	0	Construction is programmed to be on site in Feb 22 but delays on other projects (delivered by Balfour Beatty) within the Cycles Schemes programme may push the start date back to 22/23.
11778000	Cycle Route Leamington to Kenilworth	236	886	1,900	1,727	4,749	236	250	2,536	1,727	4,749	-636	0	Following a revised cost estimate in July 21 the scope of the project is being revisited to better align with the available budget. Construction in 2021 /22 is unlikely.
Area Delegated														
11276000	Rugby Area Committee	416	36	0	0	452	416	36	0	0	452	0	0	
11354000	Area Delegated Funding 17-18	23	288	0	0	312	23	247	0	0	270	-41	-41	Unallocated funding transferred to Highways and later years
11398000	Design Services Area Delegated Funding	152	8	0	0	160	152	8	0	0	160	0	0	
11452000	Area Delegated Funding 18-19	0	0	1077	0	1,077	0	0	879	0	879	0	-199	Unallocated funding transferred to Highways
11483000	Delegated Budget 2016-17 Traffic Signals & pedestrian crossing	86	0	0	0	86	86	0	0	0	86	0	0	
11485000	Delegated Budget 2016-17 Road Safety	540	0	0	0	540	540	0	0	0	540	0	0	
11487000	Delegated Budget 2016-17 Transport Planning	112	13	0	0	125	112	13	0	0	125	0	0	
11488000	Delegated Budget 2016-17 Casualty reduction	181	36	0	0	217	181	36	0	0	217	0	0	
11588000	Delegated Budget For Traffic Signals Gaf Din 2017 /2018	1	5	0	0	6	1	5	0	0	6	0	0	
11590000	Delegated Budget 2017-18 Road Safety	737	21	0	0	758	737	21	0	0	758	0	0	
11592000	Delegated 17-18 County Highways	582	11	0	0	593	582	11	0	0	593	0	0	

11593000	Delegated Budget 2017-18 Transport Planning	41	9	0	0	50	41	9	0	0	50	0	0	
11652000	Jo Edwards Delegated Schemes 2018 2019	766	264	0	0	1,030	766	264	0	0	1,030	0	0	
11653000	John Grant Delegated Schemes 2018 2019	695	18	0	0	713	695	18	0	0	713	0	0	
11656000	Nigel Whyte Delegated Schemes 2018 2019	71	2	0	0	73	71	2	0	0	73	0	0	
11721000	Traffic Signals Delegated Budget 2019 2020	0	0	0	0	0	0	0	0	0	0	0	0	
11722000	St Lighting Delegated Budget 2019 2020	4	2	0	0	6	4	2	0	0	6	0	0	
11723000	County Highways Base Delegated Budget 2019 2020	395	230	0	0	626	395	230	0	0	626	0	0	
11724000	Traffic Road Safety Delegated Budgets 2019 2020	525	515	0	0	1,040	525	525	0	0	1,050	10	10	Additional funding from earlier years unallocated
11725000	Bus Shelter Infrastructure 2019 2020 Delegated Budgets	106	63	0	0	170	106	63	0	0	170	0	0	
11799000	Area Delegated Budget 2020-21	0	0	0	0	0	0	0	0	0	0	0	0	
11835000	North Warwickshire Area Delegated	46	522	0	0	568	46	265	255	0	566	-257	-2	Delivery reprofiled to 2022/23
11836000	Nuneaton & Bedworth Area Delegated	294	806	140	0	1,240	294	491	452	0	1,237	-314	-3	Delivery reprofiled to 2022/23
11837000	Rugby Area Delegated	117	619	246	0	981	117	539	326	0	981	-80	0	Delivery reprofiled to 2022/23
11838000	Stratford Area Delegated	44	764	211	0	1,018	44	422	553	0	1,018	-342	0	Delivery reprofiled to 2022/23
11839000	Warwick Area Delegated	76	1118	246	0	1,440	76	574	789	0	1,439	-544	-0	Delivery reprofiled to 2022/23
Developer Funded Transport - s106 schemes														
11054000	Rugby, Hunters Ln - Through Route New Tech Dr To Newbold Rd	74	50	267	0	391	74	20	20	277	391	-30	0	Need to carry out feasibility work to determine project viability. Delays to Avon Mill (11417000) affect this sister project
11099000	Upgrade traffic signals Blackhorse Road	141	8	0	0	148	141	8	0	0	148	0	0	
11194004	Install CCTV on Emscote Road Warwick (Tesco Stores)	0	0	0	0	0	0	0	0	0	0	0	0	
11194005	Install MOVA operation on traffic signal junctions Emscote Road Warwick (Tesco Stores)	135	11	0	0	147	135	26	0	0	162	15	15	Increased funding through S106 to implement CCTV cameras
11194006	Install Variable Message Signs A444 (Prologis)	0	0	82	0	82	0	0	82	0	82	0	0	
11194009	Bridleways Improvements Brownover Rugby	0	6	0	0	6	0	6	0	0	6	0	0	
11195003	S106 Rights of Way Scheme at Long Shoot Development Nuneaton	0	6	0	0	6	0	6	0	0	6	0	0	
11417000	A426 /A4071 Avon Mill Roundabout Rugby Improvement Scheme	571	800	337	0	1,708	571	200	600	337	1,708	-600	0	Delay with preparing stage 2 (of 3) of grant application to Dept of Transport - expected submission next June whilst detailed design continues to be progressed
11441004	Weddington Road , Nuneaton Implement Toucan Crossing	71	112	0	0	183	71	0	112	0	183	-112	0	Location of the control crossing yet to be agreed with local elected member, officers, and the local community delaying overall delivery timetable
Developer Funded Transport - Europa Way														
11580000	A452 Europa Way (Lower Heathcote Farm), Warwick. Developer – Gallagher Estates Ltd. S278	3,045	0	0	455	3,500	3,045	0	0	455	3,500	0	0	
11602000	A452 Europa Way / Olympus Avenue Traffic Signal Controlled Junction S278	3,686	648	322	0	4,656	3,686	889	46	35	4,656	241	0	Scheme completion incurred additional developer funded contractor costs due to delays to power installation
11636000	A452 Myton Road And Shire Park Roundabouts S106	266	240	2,660	634	3,800	266	35	2,865	634	3,800	-205	0	Due to construction now programmed for start in August 2022 only Design costs to be incurred in 2021/22
11637000	A452 Europa South of Olympus Avenue to Heathcote Lane Roundabout S106	137	6	195	7,163	7,500	137	11	90	7,263	7,500	5	0	Increased current year spend due to ongoing Design work
11638000	A452 M40 spur west of Banbury Road S106	13	0	0	7,587	7,600	13	0	5	7,582	7,600	0	0	
11814000	C9878 A452 Europa Way Dualling, The Asps S278	0	50	100	0	150	0	10	140	0	150	-40	0	Programme timetable changed to suit Developer's programme for delivery.
Developer Funded Transport - s278 schemes														
10010000	Transport Developer	0	0	0	0	0	0	0	0	0	0	0	0	
10010001	Unallocated S278 developer funds	-46	0	0	1,662	1,616	-46	0	0	1,662	1,616	0	0	
10438000	Leamington, Junction Alterations At Former Potterton Works	4	6	0	0	10	4	0	0	0	4	-6	-6	Scheme completed - remaining funding to be returned to developer
11195011	S278 Crabtree Medical Centre Bidford - Bus Stops	27	10	0	0	37	27	2	0	0	29	-8	-8	Scheme completed - final staff charges to apply
11195013	S278 Wellesbourne Distribution Park Signs	35	26	0	0	61	35	0	0	0	35	-26	-26	Scheme completed - remaining funding to be returned to developer
11196001	S278 Boughton Road Environmental Weight Limit Signs	77	12	0	0	89	77	0	0	0	77	-12	-12	Scheme completed - remaining funding to be returned to developer
11305000	New Roundabout on the A444 Weddington Road, Nuneaton	630	241	0	0	871	630	4	0	0	634	-237	-237	Scheme completed - final staff charges to apply
11307000	New Footway/Cycleway to connect Insight Park to Southam along Welsh Road East	80	0	0	0	80	80	0	0	0	80	0	0	
11326000	Elliots Field Retail Park	816	5	0	0	821	816	1	0	0	818	-4	-4	Scheme completed - final staff charges to apply
11327000	B4113 Gipsy Lane Junction	5	199	0	0	204	5	0	199	0	204	-199	0	Scheme delayed due to Developer's programme
11328000	New Roundabout Southam Road Kineton	478	0	0	0	478	478	0	0	0	478	0	0	
11336000	Ansty Business Park Phase 3	1,547	1,465	0	0	3,011	1,547	54	1,200	211	3,011	-1,411	0	Scheme delayed due to Developer's programme
11337000	A426 Leicester Road, Rugby - Toucan Crossing	329	5	0	0	335	329	0	0	0	329	-5	-5	Scheme completed - remaining funding to be returned to developer
11366000	B4087 Tachbrook Road Signals for Development at Woodside Farm Whitnash	432	19	0	0	451	432	0	0	0	432	-19	-19	Scheme completed - remaining funding to be returned to developer
11419000	A423 Priority Junction and A425 Banbury Road Toucan Crossing	504	12	0	0	516	504	0	0	0	504	-12	-12	Scheme completed - remaining funding to be returned to developer
11423000	A423 Coventry Road Southam New Priority Junction S278	508	12	0	0	520	508	0	0	0	508	-12	-12	Scheme completed - remaining funding to be returned to developer
11428000	B5000 Grendon Road Polesworth New Roundabout Section 278	869	96	0	0	965	869	0	0	0	869	-96	-96	Scheme completed - remaining funding to be returned to developer
11429000	A3400 Birmingham Road, Stratford upon Avon, New right turn land S278	248	24	0	0	273	248	0	0	0	248	-24	-24	Scheme completed - remaining funding to be returned to developer

11430000	A428 Rugby Radio Station Mass Site S278 Highways Work	2,923	80	20	0	3,023	2,923	20	20	0	2,963	-60	-60	Budget now reflects reduced costs relating to defects stage
11435000	A3400 Birmingham Rd Stratford - Conversion of Existing Traffic Signal Junction S278	308	12	0	0	320	308	0	0	0	308	-12	-12	Scheme completed - remaining funding to be returned to developer
11436000	B4087 Oakley Wood Road Bishops Tachbrook	452	52	0	0	504	452	1	0	0	453	-51	-51	Scheme completed - remaining funding to be returned to developer
11437000	B4632 Campden Road /C47 Station Road - New Ghost Island & New Minor Access S278	577	8	0	0	585	577	0	0	0	578	-7	-7	Scheme completed - remaining funding to be returned to developer
11438000	B4642 Coventry Rd, Site Access, Cawston - New Traffic Signal Junction S278	601	20	0	0	621	601	6	0	0	607	-14	-14	Scheme completed - remaining funding to be returned to developer
11439000	B4642 Coventry Rd / Cawston Grange Drive Cawston Construction of 5th Arm at Rdbt S278	1,401	16	0	0	1,417	1,401	5	0	0	1,406	-11	-11	Changed to reflect expected spend during Maintenance Period with the Developer.
11441001	S278 Zebra Upgrade on Tachbrook Rd Leamington	60	20	0	0	80	60	1	1	0	62	-19	-18	Currently looking into Finance with a view to close down scheme.
11460000	C204 Birmingham Road, Alcester - new right turn land outside Alcester Grammar	116	885	200	0	1,201	116	42	0	0	158	-843	-1,043	Scheme now split between minor and major works on 11916000
11461000	A47 The Long Shoot, Nuneaton , New Traffic Controlled Junction S278	1,158	50	0	0	1,208	1,158	6	5	0	1,169	-44	-39	Changed to reflect expended spend during the remainder of the Maintenance Period with the Developer.
11462000	B4035 Campden Road, Shipston on Stour new right turn lane	336	24	0	0	360	336	4	5	0	345	-20	-15	Changed to reflect expected spend during remainder of the Maintenance Period with the Developer.
11463000	B4451 Kineton Road Southam New Roundabout S278	609	18	0	0	627	609	6	0	0	615	-12	-12	Changed to reflect expected spend during the remainder of the Maintenance Period with the Developer.
11467000	C43 Harbury Lane, Warwick – new traffic signal controlled junction.S278	555	18	0	0	573	555	5	0	0	560	-13	-13	Changed to reflect expected spend during the remainder of the Maintenance Period with the Developer.
11505000	A422 Alcester Road, Stratford upon Avon	250	12	0	0	262	250	5	0	0	255	-7	-7	Changed to reflect expected spend to sign-off scheme with the Developer.
11506000	A426 Southam Rd Southam access to quarry at Griffins Farm	307	16	0	0	323	307	1	5	0	313	-15	-10	Changed to reflect expected spend during the remainder of the Maintenance Period with the Developer.
11507000	A428 Lawford Road, Rugby	411	84	0	0	494	411	1	10	0	422	-83	-73	Changed to reflect expected spend during the remainder of the Maintenance Period with the Developer.
11508000	B4429 Ashlawn Road, Rugby	58	64	0	0	122	58	0	0	0	58	-64	-64	Changed to reflect scheme signed-off with the Developer (scheme now the Maintenance responsibility of WCC).
11511000	A429 Ettington Road, Wellesbourne	1,216	34	0	0	1,249	1,216	1	5	0	1,222	-33	-28	Changed to reflect expected spend during the remainder of the Maintenance Period with the Developer.
11515000	A4254 Eastbro Way Nuneaton Traffic Signals at Junctions with Camborne Drive S278	1,987	8	0	0	1,995	1,987	30	10	0	2,027	22	32	Changed to reflect expected spend during the remainder of the Maintenance Period with the Developer.
11516000	A444 Weddington Road Nuneaton Right Turn Lane to Site Access S278	699	20	0	0	719	699	1	5	0	705	-19	-14	Changed to reflect expected spend to close off scheme with the Developer.
11517000	A47 Hinkley Road Nuneaton Puffin Crossing	116	20	0	0	136	116	0	0	0	116	-20	-20	Changed to reflect scheme signed-off with Developer (now fully the Maintenance responsibility of WCC).
11518000	D2206 Siskin Drive Baginton Right Turn Lane S278	453	47	0	0	500	453	11	30	0	494	-36	-6	Changed to reflect expected spend during the remainder of the Maintenance Period with the Developer.
11519000	D3108 Back Lane Long Lawford Traffic Signals & Junction Improvements S278	437	19	0	0	456	437	10	5	0	452	-9	-4	Changed to reflect expected spend during the remainder of the Maintenance Period with the Developer.
11527000	A423 Marton Road , Long Itchington - New Footway & Site Access S278	173	20	0	0	193	173	10	0	0	183	-10	-10	Changed to reflect expected spend during remainder of Maintenance Period with the Developer.
11528000	A444 Weddington Road, Nuneaton - new Puffin crossing.	218	67	0	0	284	218	1	5	0	224	-66	-61	Changed to reflect expected spend during the Maintenance Period with the Developer.
11529000	B4642 Coventry Road, Cawston - new right turn lane.	17	584	0	0	601	17	84	500	0	601	-500	0	Changed to reflect expected programme for delivery (about to be tendered).
11530000	C33 Stockton Road and A423 Southam Road, Long Itchington - new footway on Stockton Road and upgrade of zebra crossing to Puffin crossing on Southam Road.	303	73	0	0	376	303	1	5	0	309	-72	-67	Changed to reflect expected spend during the remainder of the Maintenance Period with the Developer.
11531000	D1643 Park Road, Bedworth - new car park egress.	142	199	0	0	341	142	1	20	0	163	-198	-178	Changed to reflect expected spend during the remainder of the Maintenance Period with the Developer.
11551000	A47 Long Shoot - relocation of a refuge island	36	54	0	0	90	36	0	5	0	41	-54	-49	Changed to reflect the expected spend during the remainder of the Maintenance Period with the Developer.
11576000	A3400 Banbury Road / Tiddington Road, Stratford upon Avon.	11	100	1,889	0	2,000	11	20	1,969	0	2,000	-80	0	Changed to reflect Developer's expected programme for delivery.
11577000	A3400 Bridgefoot / Bridgeway, Stratford upon Avon	70	100	581	0	751	70	20	661	0	751	-80	0	Changed to reflect expected programme for delivery.
11578000	C98 Loxley Road, Tiddington.	877	800	39	0	1,716	877	800	39	0	1,716	0	0	0
11579000	D7050 Common Lane Kenilworth Traffic Signal Junction	3,294	500	0	0	3,794	3,294	20	50	0	3,364	-480	-430	Changed to reflect expected spend during the remainder of the Maintenance Period with the Developer.
11581000	Butlers Leap Link Road, Rugby. Developer – Urban and Civic PLC.	3,733	267	0	0	4,000	3,733	21	100	0	3,854	-246	-146	Changed to reflect expected spend during the remainder of the Maintenance Period with the Developer.
11582000	Shottery Link Road, Stratford-upon-Avon. Developers – J S Bloor (Tewkesbury) Ltd and Hallam Land Management Ltd.	69	2,431	3,000	1,000	6,500	69	801	4,600	1,000	6,470	-1,630	-30	Changed to reflect Developer's expected programme for delivery (S278 Alcester Rd and S278 Evesham Rd).
11595000	A422 Banbury Road Ettington Ghost Island	294	14	0	0	308	294	2	12	0	308	-12	0	Changed to reflect expected spend over remainder of Maintenance Period with the Developer.
11597000	B4451 Station Road Bishops Itchington Ghost Island Right Turn Lane S278	777	173	0	0	950	777	5	25	0	807	-168	-143	Changed to reflect expected spend during Maintenance Period.

11598000	A426 Leicester Road Rugby Highway Impt S278	2,714	67	0	0	2,781	2,714	37	30	0	2,781	-30	0	Changed to reflect expected spend over Maintenance Period.
11603000	B439 Salford Road Bidford - Access And Puffin Crossing	86	65	0	0	151	86	15	50	0	151	-50	0	Changed to reflect expected spend during the Maintenance Period.
11608000	Highway Impt A446 Lichfield Road , Coleshill S278	62	88	0	0	150	62	1	10	0	73	-87	-77	Changed to reflect expected spend during the remainder of the Maintenance Period with the Developer.
11609000	Highway Impt C104 Milcote Rd Welford On Avon S278	273	77	0	0	350	273	11	10	0	294	-66	-56	Changed to reflect expected spend during the remainder of the Maintenance Period with the Developer.
11617000	C12 Plough Hill Road , Galley Common - installation of Puffin crossing & associated fway works	217	83	0	0	300	217	25	5	0	247	-58	-53	Changed to reflect expected spend during the Maintenance Period with the Developer.
11662000	A3400 London Road, Shipston on Stour (Orbit Homes)	505	100	0	0	605	505	1	50	0	556	-99	-49	Changed to reflect expected spend during the remainder of the Maintenance Period with the Developer.
11663000	A425 Daventry Road, Southam (Taylor Wimpey)	423	500	0	0	923	423	2	48	0	473	-498	-450	Changed to reflect expected spend during the remainder of the Maintenance Period with the Developer.
11664000	C8 Trinity Road, Kingsbury (St Modwen)	3,023	20	0	0	3,043	3,023	5	15	0	3,043	-15	0	Changed to reflect expected spend during the remainder of the Maintenance Period with the Developer.
11665000	D538 Station Road, Coleshill (Aldi Stores)	10	140	0	0	150	10	5	15	0	30	-135	-120	Changed to reflect expected spend during the remainder of the Maintenance Period with the Developer.
11666000	CCTV/UTC integration scheme on A3400 Birmingham Road Stratford (Bellway Homes)	0	85	0	0	85	0	0	85	0	85	-85	0	Ongoing negotiations with Stratford District Council regarding the best way to implement scheme resulting in delays
11667000	B4642 Coventry Road, Cawston. Developer – Miller Homes. Approximate value £250k	1,024	26	0	0	1,050	1,024	1	25	0	1,050	-25	0	Changed to reflect expected spend during the Maintenance Period with the Developer.
11671000	B4455 Fosse Way / B4100 Banbury Rd (Jlr) Highway Impt S278	15	585	0	0	600	15	5	580	0	600	-580	0	Changed to reflect Developer's expected programme for delivery.
11672000	B4455 Fosse Way /A425 Southam Rd Roundabout Impt S278 (CEG)	35	465	0	0	500	35	5	460	0	500	-460	0	Changed to reflect Developer's expected programme for delivery.
11673000	B4455 Fosse Way /C43 Harbury Lane Impt Crossroads S278 (CEG)	35	1,065	0	0	1,100	35	65	1,000	0	1,100	-1,000	0	Changed to reflect Developer's current programme for delivery.
11674000	B4100 Banbury Rd / Meadow Close Junction Impt S278 (CEG)	0	0	0	0	0	0	0	0	0	0	0	0	
11675000	B4100 Banbury Rd / Kingston Grange Site Access Impt S278 (CEG)	1,139	50	0	0	1,189	1,139	10	40	0	1,189	-40	0	Changed to reflect expected spend during the Maintenance Period with the Developer.
11676000	B4100 Banbury Rd / Site Access Lighthorne Heath Highways Impt S278 (IM Properties)	15	735	0	0	750	15	35	700	0	750	-700	0	Changed to reflect lack of pace of delivery by the Developer.
11684000	S278 Highway Impt C30 Hillmorton Lane To Houlton And The Kent Rugby	3,031	469	0	0	3,500	3,031	269	200	0	3,500	-200	0	Changed to reflect expected spend during the Maintenance Period with the Developer.
11688000	S278 Highway Impts Rugby Free School	819	314	0	0	1,133	819	314	0	0	1,133	0	0	
11695000	A4023 Coventry Highway, Mappleborough Green.	3,918	132	0	0	4,050	3,918	2	130	0	4,050	-130	0	Changed to reflect expected spend during Maintenance Period with the Developer.
11696000	A428 Crick Road, Rugby. Developers	1,293	18	0	0	1,311	1,293	0	18	0	1,311	-18	0	Changed to reflect expended spend during Maintenance Period with the Developer.
11697000	A428 Hillmorton Road / B4429 Ashlawn Road, Rugby. Developers	60	1,141	0	0	1,200	60	1,131	10	0	1,200	-10	0	Changed to reflect expected spend.
11698000	B4632 Campden Road, Clifford Chambers. Developer	31	687	0	0	718	31	600	87	0	718	-87	0	Changed to reflect pace of delivery on site, i.e. statutory undertakers issues.
11699000	B5000 Grendon Road, Polesworth. Developer	366	5	0	0	371	366	1	4	0	371	-4	0	Changed to have funds available to cover the Maintenance Period with the Developer.
11705000	A425 Banbury Road Warwick Highway Improvement S278 work for independent schools	495	5	0	0	500	495	10	5	0	510	5	10	Change to include funds to cover the Maintenance Period with the Developer.
11706000	A452 Europa Way (North of Gallows Hill) Highway Improvement S278 - Galliford Try	49	401	0	0	450	49	6	395	0	450	-395	0	Changed to reflect expected delivery.
11707000	A47 Long Shoot Nuneaton Highways Improvement S278 Jelson Ltd	80	1,500	200	0	1,780	80	500	1,200	0	1,780	-1,000	0	Changed to reflect programme for delivery.
11708000	B4035 Campden Road Shipston Highway Improvement S278 - Taylor Wimpey	59	1,191	0	0	1,250	59	20	1,171	0	1,251	-1,171	0	Changed to reflect programme for delivery.
11709000	C11 Highham Lane Nuneaton Highway Improvement S278 - Persimmon	686	314	0	0	1,000	686	550	50	0	1,286	236	286	Changed due construction scope and Compensation Events.
11732000	B4086 Wk Rd Kineton S278 Site Access Morris Homes C9389	1,231	200	0	0	1,431	1,231	150	50	0	1,431	-50	0	Changed to reflect current expected spend.
11733000	B4089 Arden Rd S278 Site Access Alcester Estates C9558	88	162	0	0	250	88	20	2	0	110	-142	-140	Changed to reflect final scheme design.
11734000	B4100 Temple Herdewyke Highways Impt S278 Dio C9618	2,208	700	0	0	2,908	2,208	1,000	50	0	3,258	300	350	Increased due to design changes on site and land issues (Developer's land acquisition via WCC).
11743000	Junction Impt A3400 Shipston Rd SoA C8950 St Mowdens S278	3	2,897	0	0	2,900	3	7	2,890	1,000	3,900	-2,890	1,000	Increased figure reflects complexity of Traffic Management (£1 million), and profiled to reflect Developer's amended programme for delivery.
11744000	Highways Impt A426 Rugby Rd C9401 David Wilson S278	2,175	1,325	0	0	3,500	2,175	130	50	0	2,355	-1,195	-1,145	Change due to averted potential Compensation Events.
11745000	Highways Impt Gallows Hill C9042 Gallagher S278	67	3,000	433	0	3,500	67	20	2,980	433	3,500	-2,980	0	Developer's focus is now on the temporary access to the development.
11747000	C12 Tunnel Rd Highway Impt S278 Countryside Prop (C9836)	2	248	0	0	250	2	2	246	0	250	-246	0	Changed to reflect expected programme for delivery.
11748000	C88 Alwyn Road Rugby Highway Impt S278 Miller Homes (C9712)	2	248	0	0	250	2	1	247	0	250	-247	0	Changed to reflect Developer's programme for delivery.
11749000	C93 Bishopton Lane SOA S278 Miller & T.Wimpey (C9163)	40	1,560	0	0	1,600	40	560	1,000	0	1,600	-1,000	0	Changed to reflect Developer's programme for delivery.
11751000	A428 Coventry Rd Long Lawford Junction IMPT C9593 Bloor	5	95	1,000	0	1,100	5	25	1,070	0	1,100	-70	0	Changed to reflect Developer's programme for delivery.
11752000	B4100 Banbury Rd Lighthorne Heath Highway IMPT C9830 Ceg	602	598	600	0	1,800	602	0	0	0	602	-598	-1,198	Scheme now amalgamated with 11753000

11753000	B4100 Banbury Rd / Kingsway Rdbt Highway IMPT C9829 Ceg	200	900	200	0	1,300	200	900	200	0	1,300	0	0	
11754000	C33 Stockton Rd Long Itchington Highway IMPT C9631 Barratt	7	313	0	0	320	7	13	300	0	320	-300	0	Changed due to Developer's programme for delivery.
11755000	C12 Plough Hill Rd , Nuneaton Highway IMPT C9746 Countryside	20	480	0	0	500	20	10	270	0	300	-470	-200	Changed to reflect final scheme design.
11757000	A425 Banbury Road and A452 Europa Way	3	498	3,000	0	3,501	3	18	3,480	0	3,501	-480	0	Changed to reflect expected delivery on site, due to Developer's lack of progress.
11758000	B4632 Campden Road, Long Marston	244	3,475	500	0	4,219	244	4,475	500	0	5,219	1,000	1,000	Tender price came in over estimate due to time lapse since estimate, COVID and material increases.
11759000	Birmingham Road, A4177 , Hattton.	3	97	500	0	600	3	7	590	0	600	-90	0	Changed due to lack of progress by Developer.
11760000	SOUTHAM By-pass A423 , Southam.	3	797	1,000	0	1,800	3	7	790	1,000	1,800	-790	0	Changed due to Developer's lack of response.
11767000	A45 Stonebridge Highway / D2201 Rowley Road, Baginton	496	104	0	0	600	496	24	80	0	600	-80	0	Changed to reflect progress of scheme on site.
11768000	B4029 Severn Road, Bulkington	48	556	0	0	604	48	16	540	0	604	-540	0	Changed due to lack of progress by Developer.
11769000	B4632 Campden Road, Quinton	552	848	100	0	1,500	552	848	100	0	1,500	0	0	
11770000	C33 Bubbenhall Road, Baginton (Gateway South)	212	388	0	0	600	212	250	138	0	600	-138	0	Changed to reflect the Developer's expected programme for delivery.
11771000	D6216 Upper Henley Street, Stratford-upon-Avon	20	30	0	0	50	20	32	2	0	54	2	4	Changed to reflect expected spend during the remainder of the Maintenance Period with the Developer.
11772000	M6 Junction 1 /A426 Leicester Road , Rugby	267	30	0	0	297	267	60	10	0	337	30	40	Changed due to defects identified and Road Safety Audit to be carried out.
11774000	C32 Birmingham Road (Farmers Market Roundabout C9670	3	47	200	0	251	3	7	240	0	251	-40	0	Changed due to lack of response from Developer
11815000	C9802 A46 Stoneleigh Rd (Whitley South) S278	29	71	0	0	100	29	1	0	0	30	-70	-70	Changed to reflect uncertainty of scheme going forward to delivery.
11823000	C9962 - A46 Alcester Road, Stratford-upon-Avon	1	49	0	0	50	1	9	40	0	50	-40	0	Changed due to Developer's delays.
11824000	C9964 - B4632 Campden Rd (Freshfields Nursery), Clifford Chambers	4	46	710	0	760	4	46	710	0	760	0	0	
11825000	C9946 - C43 Gallows Hill (Strawberry Fields), Warwick	4	46	1,950	0	2,000	4	46	1,950	0	2,000	0	0	
11826000	C9973 - D7069 Glasshouse Lane, Kenilworth	3	47	0	0	50	3	27	20	0	50	-20	0	Changed to reflect pace at which Developer has progressed scheme.
11827000	D1020 - A46/A428 Rugby Road, Binley Woods	24	26	0	0	50	24	26	50	0	100	0	50	Increase required due to complexity of works.
11828000	C9990 - A426 Rugby Road/D3616 The Square (Dun Cow Crossroads), Dunchurch	26	574	0	0	600	26	500	74	0	600	-74	0	Changed to suit Developer's programme for delivery.
11829000	C9991 - A426 Dunchurch Rd/NB4429 Ashlawn Rd (Cock Robin Island), Rugby	18	132	100	0	250	18	32	200	0	250	-100	0	Changed to suit Developer's programme for delivery.
11830000	C9992 - B4429 Ashlawn Rd/D3394 Barby Rd, Dunchurch	8	592	0	0	600	8	22	570	0	600	-570	0	Changed to suit Developer's programme for delivery.
11831000	C9983 - C93 Bishopton Lane (canal bridge traffic signals), Stratford-upon-Avon	15	585	0	0	600	15	385	200	0	600	-200	0	Changed to suit programme delivery and spend to date.
11832000	C9981 - D3948 Falkland Place, Temple Herdewyke	14	286	0	0	300	14	130	5	0	149	-156	-151	Changed to reflect final scheme design.
11905000	B4438 Brinklow Road, Binley Heath S278	6	120	0	0	126	6	50	70	0	126	-70	0	Changed to suit Developer's programme.
11915000	D1175 B4429 Coventry Road Section 4&8 HE - Symmetry Park Coventry Road, Rugby South	0	130	330	0	460	0	50	410	0	460	-80	0	Changed to suit Developer's programme for delivery.
11916000	D1251 - D11 C204 Birmingham Rd, Alcester, Right Turn Lane (Major)	0	1,000	72	0	1,072	0	1,000	72	0	1,072	0	0	
11918000	D1151 - A4390 Seven Meadows Rd (Shakespeare Marina), Stratford upon Avon (New Access)	0	200	44	0	244	0	44	200	0	244	-156	0	Changed to reflect Developer's expected programme for delivery on site.
11919000	C9973 - Glasshouse Lane, Kenilworth School (MAJOR) Scheme	0	200	1,400	200	1,800	0	50	1,550	200	1,800	-150	0	Changed to suit Developer's programme for delivery.
11920000	D1216 - Gipsy Lane, Yew Tree Farm, Nuneaton	0	300	1,100	500	1,900	0	50	250	1,600	1,900	-250	0	Changed to suit Developer's programme for delivery.
11932000	D1269 - Pickard Street, Emscote Rd, Warwick - Lidl Access S278	0	0	0	0	0	0	45	5	0	50	45	50	Recently added to Capital Programme on 06/08/21.
11933000	D1225 - B4429 Coventry Rd, Symmetry Park, Rugby Sth. Construction Access MINOR S278	0	0	0	0	0	0	20	30	0	50	20	50	Recently added to Capital Programme on 06/08/21.
11934000	D1242 - A4254, Eastboro Way, Nuneaton, Toucan Crossing S278	0	0	0	0	0	0	10	140	0	150	10	150	Recently added to Capital Programme on 06/08/21.
11935000	D1220 - Coventry Road, Faultlands Farm, Nuneaton S278	0	0	0	0	0	0	50	190	0	240	50	240	Recently added to Capital Programme on 06/08/21.
11936000	D1272 - A444 Lichfield Road, Curdworth (Dunton Wharf) S278	0	0	0	0	0	0	10	50	0	60	10	60	Recently added to Capital Programme on 10/09/21.
11937000	D1301 - A452 Europa Way, (The Asps), Banbury Road MINOR S278 Temp access	0	0	0	0	0	0	40	110	0	150	40	150	Recently added to Capital Programme on 10/09/21.
11938000	D1264 - C43 Gallows Hill (Strawberry Fields) Warwick - MINOR S278 Temp Access	0	0	0	0	0	0	40	35	0	75	40	75	Recently added to Capital Programme on 10/09/21.
11939000	C9629 - D5496 School Road, Salford Priors, Stratford upon Avon MINOR S278	0	0	0	0	0	0	5	20	0	25	5	25	Recently added to Capital Programme on 10/09/21.
11940000	D1270 - D6173 Timothy's Bridge Road, Startford upon Avon (Swan's Landing) MINOR S278	0	0	0	0	0	0	10	100	0	110	10	110	Recently added to Capital Programme on 10/09/21.
11941000	D1268 - D2045 Coombe Fields Road, Ansty, Rugby S278 (Signal Jnct)	0	0	0	0	0	0	40	410	0	450	40	450	Recently added to Capital Programme on 10/09/21.
11942000	D1265 - C43 Gallows Hill (Lower Heathcote Farm) Warwick, MINOR S278	0	0	0	0	0	0	40	160	0	200	40	200	Recently entered onto Capital Programme on 10/09/21.
Grand Total		239,671	104,809	53,832	23,925	422,237	239,671	70,759	74,804	34,476	419,710	-34,050	-2,528	

21/22 Non-DSG Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Education Services	3,467	(882)	2,585	(1,243)	(43)	0	0	(1,200)	Underspends are primarily the result of £1,251,000 which has been transferred by ASC for the Edge of Adulthood costs for CWD. This is being offset by minor overspends for legal costs and staffing vacancies
Education & Early Years (Commissioning & Strategy)	12,049	(3,286)	8,763	348	1	44	109	194	The overspend is primarily due to cost pressures on medical transport for pupils with medical conditions, coupled up with cost pressure from taxi services due to rise in demand on number of solo journeys require of £0.193million, COVID costs and Losses of income of £0.109million and contributions to earmarked reserves from the Virtual school S31 Grant and draw down needed from the earmarked schools in financial difficulty reserve.
SEND & Inclusion (Commissioning & Strategy)	34,055	(5,433)	28,622	2,888	136	0	26	2,726	The overspend is primarily due to a £1.870 million overspend on the Children with disabilities budget. There are significant pressures on the budget for Children in Care who have very complex needs, because of this there is a predicted overspend on the current budget. Other significant overspends are: £0.277million on SENDAR which are due to a large increase legal costs and the transfer of Mediation costs that are not permissible as a High Needs Block cost and so, are being recognised in this budget now. £465million on SEN transport based on revised more accurate modelling for taxi costs Minor COVID costs of £0.026million are due to an increase in services provided by WAS due to an increase in children being home schooled. There is carry forward of unused Phase 1 funding for the SICP from 2020/21 has now added to forecast which will be met by earmarked reserves of the transformation funding.
Education Service Delivery	6,480	(5,329)	1,151	615	0	0	626	(11)	The overspend is primarily due to losses of income due to COVID of £0.626million, a clawback from the EFA of £0.055million on the ACL grant due to the conditions of grant for 2020/21 not being fully met and a pressure on the Warwickshire Music staffing teaching budget where Corporate Board have agreed for extended period of pay protection until September.
Net Service Spending (excluding DSG)	56,051	(14,930)	41,121	2,608	95	44	761	1,708	

Impact on specific service reserves (from Reserves tab)	44
Impact on Transformation funds	95
Impact on risk/general reserves	2,469

21/22 DSG Revenue Budget

	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				
Service	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	Reason for Net Variation and Management Action
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Education Services	2,129	(58)	2,071	(285)		(285)		0	Underspends based on estimated numbers of staff DBS checks needed, Central Schools Services Block contingency held to be used when all inflationary costs for CSSB are confirmed throughout the year and additional income for Service recharges on payment for Trade Unions Partnerships agreements.
Education & Early Years (Commissioning & Strategy)	35,023	(23)	35,001	(707)		(707)		0	Underspends are primarily the result of underspends in Nursery funding for 3&4yr olds. This is because the service is continuing to receive nursery refunds for overpayments in the Summer term due to lower numbers in settings because of Covid-19. This has decreased further since Q1 and P5 due to a drop in funding for Extended and Universal hours. It should be noted that the Early Years Block DSG allocated will be adjusted in July 2022 based on the January 2022 Census. This means that the underspend held for the Early years block will be adjusted following the January Census based on our predictions of how the allocation will be adjusted. Other underspends relate to vacancies in staffing and the difference between the actual scale point of staff and budgets being at midpoint. There is also funding being held which may be needed as part of a review which is taking place on the business support for the admissions service.
SEND & Inclusion (Commissioning & Strategy)	56,096	(711)	55,384	3,884		3,884		0	£3.541million of this overspend is due to savings that need to be made in future years as part of the DSG recovery plan. After taking this into consideration we have a predicted overspend of £0.343m (this is a decrease of £3.606million since Q1) which relates to activity and costs of placements for this year. The current overspends relate to the number and cost of placements in Independent Settings, an increase in anticipated placements in our schools from OLA's and an increase in places at Special schools from September to try and decrease the need for further higher cost placements at Independent settings. These overspends are being offset by additional savings that are predicted in Mainstreams and Special School Top ups, Flex Learning, Alternative Provision, and the Specialist Teaching Service. The main reasons for the decrease in forecast since Q1 are due to a review of the forecast for Post 16 funding which was forecasting a £2.256million overspend in error, a huge effort to minimise the growth in places in Alternative provision which has resulted in savings of £0.715million and the removal of mediation costs from the Mainstream cost centre as these were incorrectly being charged to the HNB instead of to SENDAR which is core funded.
Net Education Service Spending	93,248	(792)	92,456	2,892	0	2,892	0	0	
DSG People Strategy & Commissioning	150	0	150	0				0	
DSG funding provided to maintained schools - Individual Schools Budget (ISB)	146,315	0	146,315	0				0	
DSG Central Control	1,827	0	1,827	0				0	0.5% Disapplication move from SB to HNB
DSG Overheads	3,298	0	3,298	0				0	
Net DSG Spending	244,838	(792)	244,046	2,892	0	2,892	0	0	
Impact on specific service reserves (from Reserves tab)				2,892					
Impact on risk/general reserves				(0)					

Annex B Reserves - Education Services - Ian Budd

Strategic Director - Mark Ryder

Portfolio Holders - Cllr Jeff Morgan (Children, Families & Education)

Reserve	Approved Opening Balance		Movement in Year	Effect of Outturn	Forecast Closing Balance
	01/04/2021	£'000			31/03/2022
		£'000		£'000	£'000
DSG Reserve - Central Block		500		375	876
DSG Reserve - Early Years Block		2,109		570	2,679
DSG Reserve - High Needs Block		(13,850)		(3,865)	(17,715)
DSG Reserve - Schools Block (Growth Fund)		871	(348)	0	523
DSG Reserve - Schools Block (other)		2,098	(2,057)	27	68
Total		(8,273)	(2,405)	(2,892)	(13,570)

Annex B Reserves - Education Services - Ian Budd**Strategic Director - Mark Ryder****Portfolio Holders - Cllr Jeff Morgan (Children, Families & Education)**

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2022 £'000
School Improvement Monitoring & Brokering Reserve	748		(0)	748
Virtual School for children looked after	145		166	311
Schools in financial Difficulty	0		(210)	(210)
Education management information system	44		0	44
Total	937	0	(44)	893

Annex B Savings - Education Services - Ian Budd**Strategic Director - Mark Ryder****Portfolio Holders - Cllr Jeff Morgan (Children, Families & Education)**

Saving Proposal	Target £'000	Actual to Date £'000	Forecast Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Further savings on third party spend - Review of services purchased from third parties to ensure value for money.	34	0	0	(34)	No information has been forth coming on how these savings will be achieved but will probably fall on other minor cost reductions across the service.
Maximise traded income from Education Service - Increase traded income from Governor and Attendance service as well as review and modernise music services.	10	10	10	0	
Total	44	10	10	(34)	

Education Services - Ian Budd
Strategic Director - Mark Ryder
Portfolio Holders - Councillor Hayfield (Education & Learning)

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Learning - Devolved														
10554000	Devolved/School Level Budgets 2010/11 (Self-financed)	1,788	0	0	0	1,788	1,788	0	0	0	1,788	0	0	
Learning - Non Schools														
10008000	Education - S106 Financing	1	0	0	0	1	1	0	0	0	1	0	0	
11399000	CMS Musical Instruments 2015/16-2017-18	101	0	0	0	101	101	0	0	0	101	0	0	
11583000	Early Years Capital Fund / Dunchurch Infants	132	0	0	0	132	132	0	0	0	132	0	0	
11715000	Marle Hall refurbishment works	35	0	0	0	35	35	0	0	0	35	0	0	
11750000	Pears Centre	11,224	4,088	355	0	15,668	11,224	4,088	355	0	15,668	0	0	
Learning - Other														
11393000	Minor Works Block Header 2015/16	663	0	0	0	663	663	0	0	0	663	0	0	
11476000	Nursery & pre school provision minor works	56	55	0	0	111	56	55	0	0	111	0	0	
11499000	Bidford Primary & Willow Tree Nursery separation works	37	0	0	0	37	37	0	0	0	37	0	0	
11573000	Planning & Development block header 17/18	80	33	33	55	200	80	33	33	55	200	0	0	
11621000	High Meadow Infant School - New Classrooms, group rooms and Toilets	1,856	479	0	0	2,335	1,856	479	0	0	2,335	0	0	
11630000	Minor Works 18/19	327	0	0	0	327	327	0	0	0	327	0	0	
11678000	Seedlings Nursery HRI Wellesbourne	120	0	0	0	120	120	0	0	0	120	0	0	
11682000	Temporary classroom removal	141	39	0	0	180	141	39	0	0	180	0	0	
11683000	Healthy Pupil Capital Fund	0	0	0	0	0	0	0	0	0	0	0	0	
11741000	High Meadow - additional works	0	0	0	0	0	0	0	0	0	0	0	0	
11807000	Maintained Nursery Schools Capital Funding to Ensure Access for Children with SEND & Inclusion	0	184	0	0	184	0	184	0	0	184	0	0	
11852000	Early Years - Wincks	100	0	0	0	100	100	0	0	0	100	0	0	
Primary - expansion														
11073000	All Saints Junior Extension (Pupil Places) Warwick	932	0	0	0	932	932	0	0	0	932	0	0	
11102000	Newdigate Primary (Pupil Places) Bedworth	878	0	0	0	878	878	0	0	0	878	0	0	
11255000	Paddox School extension - targeted basic need	2,731	20	0	0	2,751	2,731	20	0	0	2,751	0	0	
11262000	Cawston Grange extension	2,730	0	0	0	2,730	2,730	0	0	0	2,730	0	0	
11263000	Long Lawford extension (pupil places)	753	0	0	0	753	753	0	0	0	753	0	0	
11386000	Long Lawford Primary permanent expansion	2,727	415	0	0	3,141	2,727	415	0	0	3,141	0	0	
11389000	All Saints Primary, Nuneaton, replace temporary classrooms with new extension	692	0	0	0	692	692	0	0	0	692	0	0	
11468000	Oakfield Primary expansion (Academy)	451	0	0	0	451	451	0	0	0	451	0	0	
11471000	The Ferncumbe Primary School	100	0	0	0	100	100	0	0	0	100	0	0	
11493000	Coleshill Church of England Primary School - contribution to additional classroom for bulge class	270	5	0	0	275	270	5	0	0	275	0	0	
11497000	Acorns Primary School, Long Compton - new temporary classroom	260	0	0	0	260	260	0	0	0	260	0	0	
11566000	The Ferncumbe Primary School	502	0	0	0	502	502	0	0	0	502	0	0	
11568000	Welford on Avon Primary School	1,923	0	0	0	1,923	1,923	0	0	0	1,923	0	0	
11570000	Coten End Kitchen Extension	168	0	0	0	168	168	0	0	0	168	0	0	
11620000	Newdigate Primary School - Expansion and Internal refurb	2,114	0	0	0	2,114	2,114	0	0	0	2,114	0	0	
11627000	Wellesbourne Primary School - new small hall and servery to the annex site	1,066	0	0	0	1,066	1,066	0	0	0	1,066	0	0	
11628000	Michael Drayton Primary - Expansion	2,456	28	0	0	2,484	2,456	28	0	0	2,484	0	0	
11646000	Barford St Peters Primary	235	17	0	0	252	235	17	0	0	252	0	0	
11647000	Coleshill Primary	252	0	0	0	252	252	0	0	0	252	0	0	
11677000	Harbury Primary School - Internal Alterations	0	93	0	0	93	0	93	0	0	93	0	0	
11736000	Weddington Primary School - Bulge Class	4	146	0	0	150	4	146	0	0	150	0	0	
11737000	Southam Primary/Pre School, Pre School relocation	424	0	0	0	424	424	0	0	0	424	0	0	
11738000	Harbury Primary, Internal redevelopment and reconfiguration	60	0	0	0	60	60	0	0	0	60	0	0	
11739000	Harbury Pre School, Reconfiguration	23	0	0	0	23	23	0	0	0	23	0	0	
11740000	Bidford Bright Stars Nursery, External Equipment	58	0	0	0	58	58	0	0	0	58	0	0	
11777000	Heathcote Primary Expansion	2,632	62	0	0	2,694	2,632	62	0	0	2,694	0	0	
11779000	Whitnash Primary School expansion	132	1,033	0	0	1,166	132	1,033	0	0	1,166	0	0	
11780000	St Gabriel's CoFE Academy internal alterations	130	0	0	0	130	130	0	0	0	130	0	0	

11781000	Brailes CofE Primary School classroom extension	146	4	0	0	150	146	4	0	0	150	0	0	
11843000	Long Lawford Studio Hall	119	516	0	0	635	119	516	0	0	635	0	0	
11851000	Burton Green CofE academy	0	290	0	0	290	0	290	0	0	290	0	0	
11862000	Coughton CofE Primary School - bulge class	0	85	0	0	85	0	85	0	0	85	0	0	
11863000	Lighthorne Heath Primary School - relocation design	0	146	0	0	146	0	146	0	0	146	0	0	
Primary - new														
11313000	Aylesford Primary School - new primary provision at Aylesford school	3,006	0	0	0	3,006	3,006	0	0	0	3,006	0	0	
11384000	New School, The Gateway, Rugby	271	2,779	2,365	0	5,416	271	2,779	2,365	0	5,416	0	0	
11391000	New school, South Warwick (Heathcote Farm site)	3,950	0	0	0	3,950	3,950	0	0	0	3,950	0	0	
11480000	Water Orton Primary School (re HS2 Conditional)	6,164	0	0	0	6,164	6,164	0	0	0	6,164	0	0	
Primary - other														
11319000	Eastlands Primary Temporary Classroom	107	95	0	0	202	107	95	0	0	202	0	0	
11321000	Long Lawford Pri temporary classroom	462	0	0	0	462	462	0	0	0	462	0	0	
11331000	Newburgh play area	152	0	0	0	152	152	0	0	0	152	0	0	
11847000	Kingsway Primary relocation of nursery and children's centre	0	3,119	2,046	0	5,165	0	3,119	2,046	0	5,165	0	0	
11861000	Bridgetown primary SEN provision	0	38	0	0	38	0	38	0	0	38	0	0	
School access														
11629000	DDA Blockheader 18/19	710	0	0	0	710	710	0	0	0	710	0	0	
11728000	DDA Blockheader 19/20	459	1	0	0	461	459	1	0	0	461	0	0	
11800000	Schools Access - Investment in school adaptations to reflect pupils access needs 20-21	615	24	0	0	639	615	24	0	0	639	0	0	
11897000	Schools Access - Investment in school adaptations to reflect pupils access needs 21-22	0	571	0	0	571	0	732	0	0	732	161	161	Capital projects across WCC are being hit by significant increases due to shortages in materials and labour with multi-faceted contributing factors. Locally, resources are being swallowed up as a result of HS2 and the Commonwealth Games; these factors will continue to impact on WCC work for the foreseeable future. Once prices inflate they tend to remain high.
Secondary - expansion														
11472000	Kineton High School	3,187	105	0	0	3,292	3,187	105	0	0	3,292	0	0	
11619000	Campion Phase 1 (incl Sports Hall Refurb)	7,995	0	0	0	7,995	7,995	0	0	0	7,995	0	0	
11645000	Coleshill Secondary School	3,327	73	0	0	3,400	3,327	73	0	0	3,400	0	0	
11681000	Polesworth PSBP2	200	0	0	0	200	200	0	0	0	200	0	0	
11742000	The Avon Valley School, Alternative Provision Accommodation	28	0	0	0	28	28	0	0	0	28	0	0	
11776000	Campion School Expansion Phase 2	407	5,720	2,852	0	8,979	407	5,720	2,852	0	8,979	0	0	
11842000	Stratford Upon Avon School - Dining Facilities	108	1,202	0	0	1,310	108	1,202	0	0	1,310	0	0	
11859000	Stratford Upon Avon School - 2fe expansion	620	5,167	5,787	0	11,573	620	5,167	5,787	0	11,573	0	0	
11860000	Etone College - 1fe expansion	1	2,376	2,377	0	4,753	1	2,376	2,377	0	4,753	0	0	
Secondary - new														
11730000	New School Leamington (Oakley Grove)	212	138	0	0	350	212	138	20,000	29,500	49,850	0	49,500	Paper taken to Cabinet and approved on the 28th Sept 2021 to increase the funding for the build using primarily Basic Need funding. It should be highlighted that this will use all the current Basic Need funding available.
11899000	\$106 contribution to Lower Farm	0	1,300	0	0	1,300	0	1,300	0	0	1,300	0	0	
SEN - other														
11180000	Welcombe Hills vehicle access alterations	8	442	0	0	450	8	442	0	0	450	0	0	
11408000	Boughton Leigh SISG	0	0	0	0	0	0	0	0	0	0	0	0	
11495000	Stockingford Primary School new SISG module building	358	0	0	0	358	358	0	0	0	358	0	0	
11569000	Paddox Primary SISG	709	32	0	0	741	709	32	0	0	741	0	0	
11589000	SEND facilities block	99	229	0	0	328	99	229	0	0	328	0	0	
11631000	Specialist Nurture Provision at Special School	0	200	0	0	200	0	200	0	0	200	0	0	
11729000	Oakwood Special School - Conversion of ICT Room	68	17	0	0	85	68	17	0	0	85	0	0	
11850000	Henley in Arden Resourced Provision	27	546	0	0	573	27	546	0	0	573	0	0	
11629032	Lawrence Sheriff access	8	0	0	0	8	8	0	0	0	8	0	0	
SEN - expansion														
11257000	Welcombe Hills school extension Targeted Basic Need	1,027	0	0	0	1,028	1,027	0	0	0	1,028	0	0	
11623000	Ridgeway School - Reconfiguration of classrooms	0	0	0	0	0	0	0	0	0	0	0	0	
11624000	Evergreen School (was Round Oak reconfiguration)	65	185	0	0	250	65	185	0	0	250	0	0	
11641000	Keeping SEND children local	0	190	0	0	190	0	190	0	0	190	0	0	
11680000	Exhall Grange Modular Pod	987	0	0	0	987	987	0	0	0	987	0	0	
11819000	Arden Fields, Food Tech Rooms	0	0	0	0	0	0	0	0	0	0	0	0	

SEN - new														
11350000	New AEN School McIntyre Discovery Academy (Former Manor Park)	6,009	0	0	0	6,009	6,009	0	0	0	6,009	0	0	
11644000	Water Orton Evergreen Unit	583	65	0	0	648	583	65	0	0	648	0	0	
Grand Total		83,558	32,353	15,815	55	131,781	83,558	32,514	35,815	29,555	181,442	161	49,661	

21/22 Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Fire Leadership Team	917	0	917	60				60	Short term additional staffing costs due to the extension of a temporary acting-up position and the transition of the Chief Fire Officer role, plus the recruitment costs for the Assistant Chief Fire Officer position.
AM Response	15,610	(82)	15,528	236			72	164	Technical Support & Transport are operating without much variance. The overspend within the newly restructured Response area is made up of all COVID costs for Fire (£72k) and overspends within Health and Safety and Fire Control. Health & Safety currently has a temporary SM position and Fire Control is overspent due to the short term resolution for crewing issues. This is countered slightly because of a £40k underspend across the Response fire stations which has been managed effectively with the introduction of the virtual fire station. This has prevented significant overtime costs.
AM Protection	3,299	(488)	2,811	(106)				(106)	£132k underspend in Fire Protection will be a carry forward request, due to using Home Office funding ahead of MTFS allocation. An expected overspend in Training is due to transitional costs associated with the delay in the Capital training projects.
AM Prevention	1,595	(351)	1,245	(46)	(25)			(21)	There is an in-year underspend within fire transformation due to the timing of fixed term contracts and a short-term post vacancy. The forecasted underspend of £25k will be a carry forward request to fund the remaining length of contracts in 2022/23. Additional underspend due to a post vacancy and reduced pension contributions.
Business Support	1,580	0	1,580	9		29		(20)	Overspends relating to ill-health pension contributions and additional actuarial costs will be funded by drawing down on the Pension reserve.
Net Service Spending	23,001	(921)	22,081	153	(25)	29	72	77	

Impact on specific service reserves (from Reserves tab)	29
Impact on risk/general reserves	124

Annex C Reserves - Fire & Rescue Service - Ben Brook

Strategic Director - Mark Ryder

Portfolio Holders - Councillor Crump (Fire and Community Safety)

Saving Proposal	Target £'000	Actual to Date £'000	Forecast Outturn £'000	Shortfall/ (Overachievement)	Reason for financial variation and any associated management action
Day crew plus fatigue mitigation - Review of the level additional funding allocated to mitigate the fatigue risk posed by the day-crewed-plus crewing system. The change delivers a long term saving of £140,000 a year, with higher savings possible as the service change is implemented in 2021/22.	370			0	Saving taken off the Fatigue Management Fund allocation and therefore guaranteed.
Further savings on third party spend - Review of services purchased from third parties to ensure value for money	15			15	The whole of the 15k saving on Third Party Spend was expected to come from savings achieved on the Training cost centre. Due to delays on the Training Capital Programme, this saving has so far been unachievable and does not look likely to be met this year.
Total	385	0	0	15	

Annex C Reserves - Fire & Rescue Service - Ben Brook
Strategic Director - Mark Ryder
Portfolio Holders - Councillor Crump (Fire and Community

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2022 £'000
Emergency Service Network	832			832
Pensions Reserve	182		(29)	153
Vulnerable People Earmarked Reserve	127			127
Total	1,141	0	(29)	1,112

Chief Fire Officer - Ben Brook

Strategic Director - Mark Ryder

Portfolio Holders - Councillor Crump (Fire and Community Safety)

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years	2021/22 £'000	2022/23 £'000	2023/24 onwards	Total £'000	Earlier Years	2021/22 £'000	2022/23 £'000	2023/24 onwards	Total £'000	Variance in Year	Total Variance	
11895000	Vehicle Replacement Programme 2021/22	0	1,262	0	0	1,262	0	1,262	0	0	1,262	0	0	
Sub Total - F&R Self Financing Projects		0	1,262	0	0	1,262	0	1,262	0	0	1,262	0	0	
11894000	Equipment for new Fire Appliances 2021/22	0	191	0	0	191	0	191	0	0	191	0	0	
Sub Total - Projects Funded from Corporate Resources		0	191	0	0	191	0	191	0	0	191	0	0	
11601000	Fire & Rescue HQ Leamington Spa	106	0	2,187	0	2,293	106	0	2,187	0	2,293	0	0	
Sub Total - F&R Future Estate Project		106	0	2,187	0	2,293	106	0	2,187	0	2,293	0	0	
11374000	Training Centre - New Build	1,412	702	0	0	2,114	1,412	702	0	0	2,114	0	0	
11600000	WFRS Water Training Facility	0	0	0	0	0	0	0	0	0	0	0	0	
11700000	F&R Training Programme: Lea Marston	121	898	0	0	1,019	121	54	844	0	1,019	-844	0	The project slippage is due to major decisions being made about the viability of the Lea Marston site and securing an alternative site for the planned works.
11701000	F&R Training Programme: Stratford	168	196	0	0	364	168	196	0	0	364	0	0	
11702000	F&R Training Programme: Kingsbury	153	1,145	0	0	1,298	153	1,145	0	0	1,298	0	0	
11703000	F&R Training Programme: EA Water site	24	402	0	0	426	24	10	392	0	426	-392	0	The delay in this project is also due to the Lea Marston site decisions.
Sub Total - F&R Training Programme		1,877	3,345	0	0	5,222	1,877	2,108	1,237	0	5,222	-1,237	0	
11766000	WFRS Emergency Services Network - Phase 1	211	402	208	0	820	211	341	269	0	820	-61	0	National delays have meant there is some slippage in the expected timelines for the ESN project.
Sub Total - F&R Emergency Services Network		211	402	208	0	820	211	341	269	0	820	-61	0	
Grand Total		2,193	5,200	2,395	0	9,788	2,193	3,902	3,693	0	9,788	-1,297	0	

21/22 Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Agreed Budget	Agreed Budget	Agreed Budget	Variation Over/ (Under)	Approved Investment/Transformation	Contr to/from Earmarked	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Communities	784	0	784	(65)				(65)	Lower than budgeted pension strain and legal costs, partially offset by unbudgeted contribution to the Midlands Engine Partnership.
Transport & Highways	8,727	(8,415)	312	1,534		51	1,448	35	Covid pressures mostly due to an expected reduction in parking income. Road Partnership Fund activities of £200k to be funded by the SAW reserve. Remaining overspend due to salary pressures within TPU for which we are taking some actions to reduce e.g. carrying vacancies for longer periods and increasing capital recharging.
Infrastructure & Sustainable Communities	3,711	(1,473)	2,238	(90)			100	(190)	Underspend mostly caused by vacant posts, being partially offset by income under-recovery at the Country Parks as a result of reduced demand for room hire. £113k carry forward request anticipated due to delays to the HS2 programme. £100k COMF funding to support Covid pressures at Country Parks.
Waste & Environment	23,505	(3,231)	20,274	1,249			1,200	49	Forecast overspend mostly caused by a sustained increase in waste arising, as a result of people spending more time at home in response to changing working and lifestyle patterns following the pandemic.
Economy & Skills	3,682	(2,666)	1,016	1,992	(50)	134	1,785	123	£1.785m Covid pressure relates to remaining grant funding from 20/21 and includes £350k of COMF funding to support the grant programme. £134k reserves drawdown expected to be required to fund economic investment activities; this amount may reduce as a result of the impact of recruitment delays. £115k net overspend at Business Centres, mostly due to income reduction as a result of increased home working, and prior period electricity invoices.
Net Service Spending	40,409	(15,785)	24,624	4,620	(50)	185	4,533	(48)	

Impact on specific service reserves (from Reserves tab)	185
Impact on risk/general reserves	4,435

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary	
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 s £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000		
Major Transport Projects															
10362000	Kenilworth Station	13,069	839	0	0	13,908	13,069	239	600	0	13,908	-600	0	The remaining budget relates to the final payments for works required before formal station handover can take place. The timeline for this is unclear at present and the decision has therefore been taken to re-profile a substantial element into 2022/23.	
11509000	A444 Coton Arches, Nuneaton	3,562	74	0	0	3,636	3,562	50	24	0	3,636	-24	-0	The remaining budget is required to be re-profiled to future years in order to enable the continued monitoring following completion of the project.	
11669000	Lawford Road / Addison Road Casualty Reduction	90	800	756	0	1,646	90	233	1,323	0	1,646	-567	0	Due to the scale of the scheme, the contractors are having to undertake various searches which is taking longer than originally anticipated causing the expenditure profile to be delayed.	
11841000	Leamington Station infrastructure improvement	212	984	35	0	1,231	212	984	535	0	1,731	0	500	Budget for scheme has increased by £500k due to Warwick District Council reprofiling Community Infrastructure Levy (CIL) allocation. The increased funding is expected to cover construction costs in early 2022-23 enabling completion before start of Commonwealth Games 2022. BE - Confirmed funding WDC Cabinet 8 July 2021 - 'Amendment to Community Infrastructure Levy (CIL) Projects List for 2021/22'	
11845000	A429 Coventry Road, Warwick corridor improvements CIF	0	357	358	3,967	4,682	0	50	665	3,967	4,682	-307	0	Monitoring equipment is being placed at specific locations of the corridor to inform demand for the project.	
11846000	Measurement equipment to support evidence led decision making in tackling climate emergency CIF	114	1,644	300	0	2,058	114	987	956	0	2,058	-656	0	Delays have been identified in the installation of the equipment due to the impact of Covid-19, redeployment of personnel and supply chain delays.	
11849000	A446 Stonebridge Junction (Coleshill) CIF	9	60	862	1,447	2,378	9	60	862	1,447	2,378	0	0		
11857000	Emscote Road Corridor improvements	44	464	5,844	3,844	10,197	44	464	5,844	3,844	10,197	0	0		
11904000	A46 / A452 Thickthorn roundabout (CIF pending S106 receipt)	0	257	3,273	3,151	6,681	0	257	3,273	3,151	6,681	0	0		
11930000	Rural Mobility Fund	0	0	0	0	0	0	0	401	0	401	0	401	Successful grant bid July 2021 for Demand Responsive Transport scheme pilot (£1.02m with the remainder being revenue) and this £401k capital allocation is related to a computer system to operate the scheme	
Economic Development - Transforming Nuneaton															
11611000	Transforming Nuneaton	5,392	2,511	0	0	7,902	5,392	1,052	1,269	2,328	10,041	-1,458	2,139	Reprofile of spend/income to reflect: capital virement from TN Highways Project (Project 11853000) as agreed at Cabinet 8th July 2021 of £2,138,998 and current programme for the delivery of vacant possession of the acquired properties; compensation costs will be paid at key trigger points of delivery as agreed with finance and legal.	
11746000	Transforming Nuneaton - Coop Building Purchase	1,500	0	0	0	1,500	1,500	0	0	0	1,500	0	0		
11775000	Transforming Nuneaton - Library & Business Centre (CIF)	0	550	550	18,323	19,423	0	550	550	18,323	19,423	0	0		
11853000	Transforming Nuneaton - Highways (CIF)	0	280	4,720	16,704	21,704	0	310	2,551	16,704	19,565	30	-2,139	Nuneaton & Bedworth's cabinet meeting on Wheat Street land acquisition delayed until October, and Design work being brought forward on that basis. £2.13m transferred to 11611000 as per Cabinet decision dated 8th July 2021	
Economic Development															
10154000	Centenary Business Centre Phase 3	1,889	0	0	0	1,889	1,889	0	0	0	1,889	0	0		
11425000	Capital Growth Fund Business Loans and Grants	1,910	135	430	26	2,500	1,910	20	400	171	2,500	-115	0	Spend re-profiled into later years in anticipation of longer delivery timescales for new business investment projects.	
11596000	Eliot Park Innovation Centre - improvements to the car park	458	0	0	0	458	458	0	0	0	458	0	0		
11612000	Capital Investment Fund/ Duplex Fund	900	1,050	50	0	2,000	900	1,000	100	0	2,000	-50	0		
11613000	Capital Investment Fund/ Small Business Grants	910	807	33	0	1,750	910	562	278	0	1,750	-246	0	A number of business investment projects continue to experience slippage due to Covid-19 and some projects have been cancelled. The pipeline of new projects is also taking longer than anticipated to come forward. Spend has, therefore, been re-profiled into 2022/23.	
11668000	Business Centre Strategy	381	0	0	0	381	381	0	0	0	381	0	0		
11536004	Country Parks Car Parking Area, Ryton	0	0	0	0	0	0	0	0	0	0	0	0		
11858000	Creation of office space at Holly Walk, Leamington Spa (CIF)	33	894	86	0	1,013	33	820	160	0	1,013	-74	-0	Preliminary cost programme from the contractor has resulted in a slight change to the profiling of works. Projection of completion has moved from March 2022 to May 2022.	
11893000	Art Challenge Fund	0	341	0	0	341	0	279	62	0	341	-62	0	Delay in implementation due to WDC requesting that the timing of their art installation coincides with the 2022 Commonwealth Games.	
Warwick Town Centre															
11552000	Warwick Town Centre transport proposals	1,087	0	0	0	1,087	1,087	0	0	0	1,087	0	0		
11809000	Warwick Town Centre	4	1,821	1,800	793	4,418	4	95	1,393	2,925	4,418	-1,726	0	Delays have occurred with the scheme design due to having to carry out additional traffic modelling to take account of Covid impacts	
Integrated Transport - Cycle Schemes															

10324000	Lawford Road Cycle Route	498	0	0	0	498	498	0	0	0	498	0	0	
10385000	Warwick, Myton Rd Cycle Link (Myton and Warwick School)	161	2	0	0	163	161	2	0	0	163	0	0	
10434000	North West Warwick Cycle Scheme	781	0	0	0	781	781	0	0	0	781	0	0	
11330000	Fillongley Crossroads realigning crossroad junction	232	0	0	0	232	232	0	0	0	232	0	0	
Integrated Transport - Other Schemes														
11456000	Stratford Park & Ride site alterations	86	13	0	0	99	86	13	0	0	99	0	0	
11650000	Electric Vehicle Charging Points	402	360	0	0	762	402	360	0	0	762	0	0	
11710000	Land at Crick Road Rugby (Rugby Parkway)	1,302	1,335	0	0	2,637	1,302	100	1,235	0	2,637	-1,235	0	The land negotiations have been delayed due to the death of the landowner. It is unclear whether the negotiations will conclude within the financial year and the financial profile has therefore been pushed back to 2022/23
11885000	All Electric Bus initiative	0	84	333	949	1,366	0	84	333	949	1,366	0	0	
11886000	Stoneleigh Park Link Road	0	409	0	0	409	0	409	0	0	409	0	0	
Integrated Transport - Public Transport														
11193000	Access to Stations - Leamington	212	0	0	0	212	212	0	0	0	212	0	0	
11325000	Stratford Town Station Upgrade	237	0	0	0	237	237	0	0	0	237	0	0	
Integrated Transport - Safer Routes to Schools														
11635000	Home to School Routes 17-18	1,152	621	0	0	1,773	1,152	186	435	0	1,773	-435	0	Slippage mostly due to the A446 scheme at Coleshill. As yet, we have been unable to design a feasible scheme, therefore the budget has been deferred to 22/23.
11635049	St Faiths Primary School, Alcester. Safer Routes To School	0	0	0	0	0	0	0	0	0	0	0	0	
11635048	B'ham Road, Stratford (Safer Routes to School)	0	0	0	0	0	0	0	0	0	0	0	0	
Integrated Transport - Safety Camera Schemes														
10192000	Safety Camera Funded Schemes	1,585	3	0	0	1,588	1,585	0	3	0	1,588	-3	0	The fixed camera scheme has been put on hold, as a result of the new project for average speed cameras.
11761000	Average Speed Cameras	25	869	869	0	1,764	25	0	1,739	0	1,764	-869	0	Tender process only recently completed, works expected to begin during Q1 2022/23.
Integrated Transport - School safety zones														
11359000	School Safety Zones 16/17	1,987	0	0	0	1,987	1,987	0	0	0	1,987	0	0	
11564000	School Safety Zones 17/18 A	700	0	0	0	700	700	0	0	0	700	0	0	
11585000	School Safety Zones 18/19	793	-3	0	0	790	793	-3	0	0	790	0	0	£2.6k credit from Balfour Beatty received (actuals lower than estimate).
11586000	School Safety Zones 19/20	380	4	0	0	385	380	0	3	0	383	-4	-1	Revenue contribution to capital (£1k) no longer required, due to credit received from Balfour Beatty.
Integrated Transport - Casualty Reduction Schemes														
11355000	Casualty Reduction Schemes 15/16	1,604	120	0	0	1,724	1,604	0	120	0	1,724	-120	0	Design ongoing for Vehicle Restraint System, expected to be completed in 22/23.
11356000	Casualty Reduction Schemes 16/17	272	0	0	0	272	272	0	0	0	272	0	0	
11357000	Casualty Reduction Schemes 17/18	19	0	0	0	19	19	0	0	0	19	0	0	
11453000	Casualty Reduction Schemes 18-19	212	951	0	0	1,162	212	654	779	0	1,644	-297	482	Challenging consultation processes, together with the impact of HS2 and Covid, have led to delays in the delivery of these schemes.
11546000	Casualty Reduction Schemes 19-20	0	0	0	0	0	0	0	0	0	0	0	0	
11711000	Temple Hill / Lutterworth Road Wolvey Casualty Reduction Scheme	80	760	760	0	1,601	80	228	1,293	0	1,601	-532	-0	Utility diversions have delayed the scheme.
11763000	A439 - Southern reduction Scheme	43	457	0	0	500	43	229	229	0	500	-229	0	Re-design of the scheme due to public consultation has led to project delays.
11635047	Wootton Wawen (Signs & Lining)	0	0	0	0	0	0	0	0	0	0	0	0	
11786000	Casualty Reduction Schemes 20-21	300	54	0	0	354	300	-11	0	0	289	-65	-65	Estimates were higher than the actuals, balance of remaining funds transferred to 21/22 Casualty Reduction project (11865000).
11865000	Casualty Reduction Schemes 21-22	0	660	308	0	969	0	340	212	0	552	-320	-417	Funds transferred into this scheme from previous years, the team are currently scoping out new casualty reduction works with associated expenditure expected in 22/23. Grant funding of £482k transferred back to cycling schemes.
Waste Management														
10207000	Waste Strategy - Waste Treatment & Transfer Facility	1,529	34	0	0	1,563	1,529	0	34	0	1,563	-34	0	Lack of resource to deliver the CCTV upgrade in the current year due to Covid pressures.
11535000	HWRC Maintenance 2019/20	72	0	0	0	72	72	-0	0	0	72	-0	-0	Creditor over-estimated, balance to be returned to corporate funds.
11784000	HWRC Maintenance 2020/21	21	59	0	0	80	21	0	0	0	21	-59	-59	Transfer of remaining £58.6k funding balance to the 21/22 annual maintenance scheme.
11856000	Waste containers at the HWRC (CIF)	0	238	0	0	238	0	210	28	0	238	-28	0	21/22 forecast adjusted to reflect current quotations, remaining balance of funds deferred to 22/23 for contingency purposes.
11864000	HWRC Maintenance 2021/22	0	80	0	0	80	0	24	115	0	139	-56	59	The increase in budget is following the transfer of the remaining £58.6k funding allocation in the 20/21 annual maintenance scheme to the current year. The team are still scoping the package of required works, this activity has been delayed due to resourcing pressures following Covid.
11931000	Purchase of 3 haulage vehicles for HWRC (CIF Funded)	0	0	0	0	0	0	0	413	0	413	0	413	New project approved and added to the capital programme. BE - Project funded through CIF - 06/08/2021 Portfolio Holder/Leader decision
Countryside														
11536000	Countryside Rural Services Capital Maintenance 2019/20	108	38	0	0	146	108	19	11	0	138	-19	-8	Stannals Bridge expenditure pushed back to 22/23, due to slow progress on inspections by external contractors. Burton Dasset resurfacing works £8k lower than original quote, balance transferred to the 21/22 Country Parks maintenance budget.
11788000	Country Parks Maintenance 2020-21	83	136	0	0	218	83	27	8	0	117	-109	-102	Spend on the Stratford Greenway scheme deferred until next year, delayed due to woodworkers catching up on backlog of work following Covid. The remaining balance of funds on this capital code has been transferred to the 21/22 Country Parks maintenance budget.

11834000	Country Parks Car Parking Facilities - upgrade ticket machines	88	42	0	0	130	88	0	42	0	130	-42	0	Forecast deferred until 22/23; the Country Parks team are scoping out the remaining works required.
11866000	Country Parks Maintenance 2021-22	0	200	0	0	200	0	21	289	0	310	-179	110	All currently unallocated budget has been forecast in 22/23, pending the team scoping the package of maintenance works required.
Developer Funded Transport - S106 schemes														
11194002	New Bus Shelter on Tachbrook Park Drive near Leamington	12	1	0	0	13	12	1	0	0	13	0	0	
11194010	Install bollards & associated traffic management - historic spine Stratford	69	0	0	0	69	69	0	0	0	69	0	0	
11195006	S106 Traffic Calming and Signage Improvements for Bidford-on-Avon bridge and Welford bridge	19	0	0	0	19	19	0	0	0	19	0	0	
11195009	40/50mph Speed Limit and Minor Kerbing works Long Marston Rd Welford on Avon	21	0	0	0	21	21	0	0	0	21	0	0	
11418000	A426 Gateway Rugby to Rugby Town Centre Cycle Scheme	196	95	16	0	307	196	95	16	0	307	0	0	
11441007	S106 2 Bus shelters at bus stops on Narrow Hall Meadow nr GP Surgery Chase Meadow	0	20	0	0	20	0	0	20	0	20	-20	0	Scheme delivery delayed due to protracted period of time taken for Narrow Hall Meadow to be adopted as WCC maintained highway.
11441009	Bus Stop Opposite Land Between 256 and 346 Bham Road Stratford	16	0	0	0	16	16	0	0	0	16	0	0	
11441010	Birmingham Road Cycle Route enhancements	5	0	0	0	5	5	0	0	0	5	0	0	
11441011	Heathcote Primary School Puffin Crossing Harbury Ln Nr Nightingale Av Lspa	0	0	0	0	0	0	0	0	0	0	0	0	
11441012	Heathcote Primary School Puffin Crossing Harbury Ln Nr Garrett Drive Lspa	0	0	0	0	0	0	0	0	0	0	0	0	
11441013	Enhance Existing Bus Stops Land Adj to the Gaydon Inn Banbury Road Gaydon S106	22	0	0	0	22	22	0	0	0	22	0	0	
11441014	Highways improvements to bus stops at land off the Longshoot S106	12	19	0	0	31	12	19	0	0	31	0	0	
11464000	Clifton On Dunsmore Traffic Calming S106	403	82	0	0	485	403	82	0	0	485	0	0	
11607000	Southbound bus stop on A426 Leicester Road Rugby	15	64	0	0	80	15	0	64	0	80	-64	-0	Scheme delivery delayed due to insufficient S106 funds required to secure the acquisition of land and to cover service diversion / protection costs. WCC officers are seeking the required additional funding (£500k) through a potential opportunity arising from the National Bus Strategy.
11614000	Bus Stop Enhancement Works In Alderminster	14	0	0	0	14	14	0	0	0	14	0	0	
11615000	Provision Of Replacement Bus Shelter On Kinwarton Rd, Alcester	10	0	0	0	10	10	0	0	0	10	0	0	
11640000	Upgrading of existing bus stops infrastructure Alcester Road, Shottery in Stratford upon Aon	14	0	0	0	14	14	0	0	0	14	0	0	
11690000	Provision Of Bus Stops Ettington Road Wellesbourne	13	7	0	0	21	13	7	0	0	21	0	0	
11691000	Provision Of Bus Stops & Upgrade Existing Infra Salford Rd Bidford	23	60	0	0	82	23	60	0	0	82	0	0	
11692000	Upgrade Existing Shared Ped / Cycle Path Bermuda	1	21	0	0	23	1	0	21	0	23	-21	0	Scheme delivery on hold until completion of the Bermuda Connectivity Scheme construction works in 2022/23.
11704000	Barford Safety Junction	59	0	0	0	59	59	0	0	0	59	0	0	
11782000	Campden Road (B4035), Shipston-on-Stour NEW BUS STOPS	0	38	0	0	38	0	38	0	0	38	0	0	
11783000	Mancetter Road / Camp Hill Road, Nuneaton Bus Stop Improvements	4	12	0	0	16	4	12	0	0	16	0	0	
11821000	Nuneaton/Plough Hill/Puffin crossing and improvements to Bus shelters	0	74	0	0	74	0	74	0	0	74	0	0	
11822000	Bidford on Avon/ Waterloo Road/Provision of a Bus Stop and shelter	2	25	0	0	27	2	25	0	0	27	0	0	
11906000	Construct two new bus stops on Orton Road near to the junction with Barn End Road in Warton	0	9	0	0	9	0	9	0	0	9	0	0	
11907000	Upgrading the existing bus stop infrastructure on Knights Lane (5 bus stops) in Tiddington	0	19	0	0	19	0	19	0	0	19	0	0	
11908000	Upgrading a bus stop in the vicinity of the new development to provide a bus shelter on Birmingham Road in Stratford-upon-Avon.	0	94	0	0	94	0	94	0	0	94	0	0	
11909000	Improving or providing bus stops along bus routes in the vicinity of the development in Bishopton Lane in Stratford-upon-Avon.	0	17	0	0	17	0	17	0	0	17	0	0	
Grand Total		47,454	22,055	21,384	49,204	140,097	47,454	11,457	28,688	53,810	141,409	-10,597	1,312	

Annex D Revenue - Communities - Dave Ayton-Hill

Strategic Director - Mark Ryder

Councillor Timms (Environment, Climate & Culture), Councillor Kaur

Saving Proposal	Target £'000	Actual to Date £'000	Forecast Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Further savings on third party spend - Review of services purchased from third parties to ensure value for money	37	37	37	0	Funded in full by non-pay inflation during budget setting.
Household waste recycling centre storage - Purchase of storage containers to remove revenue cost of hire	38	0	19	19	Due to a delay in the ordering of the containers, it is currently anticipated that 50% of the original savings target will be achieved.
Transport network service review - Remove external consultancy support for transport network reviews	20	0	20	0	Saving allocated to Transforming Nuneaton in error. The TN cost centre is currently forecasting to budget, but this is dependant upon an external revenue bid, the outcome of which is not yet known. If this is unsuccessful, then the resulting variance will be required to be met corporately.
Total	95	37	76	19	

Annex D Revenue - Communities - Dave Ayton-Hill**Strategic Director - Mark Ryder****Portfolio Holders - Councillor Jenns (Transport & Environment),
Councillor Timms (Environment, Climate & Culture), Councillor Kaur
(Economy & Place)**

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2022 £'000
Speed Workshops	863		(51)	812
Rural Growth Network	242		(134)	108
Kenilworth Station	552			552
Skills Delivery for Economic Growth	139			139
European Match Funding	166			166
Total	1,962	0	-185	1,777

21/22 Revenue Budget

Service	Gross Exp	Gross Inc	Net		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transformat	Contr to/from Earmarked	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Adult Social Care	7,631	0	7,631	685			429	256	Covid costs of £0.429m for hospital discharges and support for the provider market. An unbudgeted contribution to bad debt provision and contributions towards the placement costs of children with disabilities aged 17 who turn 18 and transition into Adult Services this year, the Young Carers contract whose impact reduces demand on Adult Social Care and towards respite for parents of looked after children has been substantially funded by reduced spend on projects.
Disabilities	85,089	(9,583)	75,506	1,663			204	1,459	<p>As in Q1 the majority of the overspend is a pressure within 'Physical Disabilities' of £1.328m, this is directly driven by increased expenditure in Homecare and Supported living which has an increase in average cost of 4% and client number increase of 7% which represents the increase in number of packages but also complexity of those packages. After Q1 there has been a review of all packages which is the main reason for the reduced expenditure forecast between Q1 and Q2. There were a number of packages that were left open and have now been closed or amended as appropriate.</p> <p>The remaining overspend of £0.553 is linked to Learning Disabilities also due to growing service demand in Supported Living & Daycare, in particular with an increase of 6% in the number of packages of care in supported living and cost increases of 4% on average across both service areas. There has been a reduction to the forecast between Q1 and Q2 for Daycare within Learning Disabilities as a number of packages are not being fulfilled due to clients not taking the service back up after covid reinstatement.</p> <p>These areas are mitigated by an underspend of £0.251m due to vacancies and staff related costs such as staff travel and also £0.204m costs to be reimbursed from the Hospital Discharge Grant.</p>
Mental Health	14,226	(882)	13,344	1,472			15	1,457	Overspend due to increases across all areas of the service, with the largest increase being in supported living in the north in relation to younger people with complex needs and of secondary significance nursing in the south of the county where there are fewer alternatives to nursing care. Further to high demand, there is also a higher proportion of more complex, and therefore costly packages of care. This combination has led to the need to go outside of Warwickshire to secure beds, increasing the cost pressure further. To mitigate within the service there are plans to move a number of people on to more independent living. Overspend partially offset by increased in client contribution income and reduced staffing expenditure due to the delay in implementing Liberty Protection Safeguards as a result of covid.

Older People	84,229	(33,998)	50,231	794			3,042	(2,248)	Covid expenditure is in relation to the hospital discharge process. Some of this would ordinarily be funded from Adult Social Care but is currently being funded via the hospital discharge grant, creating an underspend at the level of the Older Peoples service. The hospital discharge grant has been extended to March 2022, resulting in an increased underspend. This is being used to mitigate the overspend forecast in Disabilities and Mental health. There is a forecast overspend in domcare and nursing which has been offset by reduced expenditure for residential placements and increased client contributions. Nursing placement numbers and average package costs are increasing as it is becoming more difficult to source domcare placements, resulting in an increase in spot placements. This is due in part to more expensive placements coming through from Health.
Integrated Care Services	10,964	(1,000)	9,964	(1,098)			0	(1,098)	The projected underspend is predominantly made up of the Assistive Technology budget of £0.700m which is not expected to be used this financial year due to the teams not having the capacity to run the pilots as the focus is on essential work dealing with Covid-19 alongside limited access to face to face dealings with clients to implement technology. The remaining underspend of £0.398m is staffing related including reductions in agency spend and on travel and equipment. This is an Increase in the underspend since quarter 1 of £0.190m, due to reductions in staffing related mainly in the operational therapist team. The total underspend of £1.098m still falls in with the previous two years trend 20/21 being an underspend of £1.133m and 19/20 being an underspend of £1.082m.
Development & Assurance	3,691	(969)	2,723	129			0	129	Overspend on communities transport
Net Service Spending	205,830	(46,432)	159,399	3,645	0	0	3,690	(45)	

Impact on specific service reserves (from Reserves tab)	0
impact on Transformationm reserves	0
Impact on risk/general reserves	45

Annex E Savings - Adult Social Care - Pete Sidgwick

Strategic Director - Nigel Minns

Portfolio Holders - Cllr Margaret Bell (Adult Social Care & Health)

Reserve	Approved Opening Balance		Movement in Year	Effect of Outturn	Forecast Closing Balance
	01/04/2021	£'000			31/03/2022
			£'000	£'000	£'000
BCF System Development Fund		1,000	0	0	1,000
Total		1,000	0	0	1,000

Annex E Savings - Adult Social Care - Pete Sidgwick
Strategic Director - Nigel Minns
Portfolio Holders - Cllr Margaret Bell (Adult Social Care & Health)

Saving Proposal	Target £'000	Actual to Date £'000	Forecast Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Business support and direct payments - Reduced cost of business support as part of the wider organisation review of support functions and the introduction of the new payments system	300		300	0	
Commissioning approach for younger adults - Redesign the commissioning approach for younger adults to ensure a more efficient arrangement and an improved brokerage function.	200		200	0	
Further savings on third party spend - Review of services purchased from third parties to ensure value for money.	217		0	217	Unachieved but mitigated by wider service underspends. There is no wider service impact whilst the service is operating within budget (after funding for the impact of covid).
Housing with support for older people - Further develop the housing with support offer to reduce reliance on residential provision for all ages; including consideration of capital investment to secure revenue savings.	200		200	0	
Management of cost of adults service provision - Management of the budgeted cost increases of externally commissioned care	700		700	0	
Reduce demand for adult social care support - Implementing the service change and transformation activities underway across adult social care. These include an improved early intervention and prevention offer, further refinement of the in-house reablement offer and further development of assistive technology.	250		250	0	
Total	1,867		1,650	217	

Adult Social Care & Support - Pete Sidgwick
 Strategic Director - Nigel Minns
 Portfolio Holders - Councillor Caborn (Adult Social Care & Health)

2021/22 to 2023/24 Capital Program

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11555000	Extra Care Housing	0	313	0	0	313	0	313	0	0	313	0	0	0
Grand Total		0	313	0	0	313	0	313	0	0	313	0	0	

21/22 Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/Transformation	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Children & Families	4,438	(100)	4,338	(776)	(88)	0	426	(1,114)	Transformation is underspending by £88k (Q1 £30k) due to delays in the appointment of expected staff. Despite budgets worth £631k for Covid-19 that has been allocated to this AD line, the over-spend on Covid-19 stands at £426k (which is a small increase of £37k compared to Q1). This is comprised of a £500k over-spend on placements, which has been an estimation of the on-going likely impact during this financial year. There is also a £50k over-spend on the Innovate Agency staff contract. Legal charges for Covid-19 remain at Q1 levels showing a £120k under-spend. There is a £52k over-spend on third party savings but this is yet to be explored further and identified by CSU. Legal charges are £250k over-spending and have showed this static position since Q1. There is a £309k underspends held to aid pressures elsewhere in the Service and has been incorporated into the MTFs. The asylum grant contribution to indirect costs for the whole service has increased this quarter by £986,000 to £1,247,000. This is due to the confirmation that the rates paid for UASC and Leaving care have both increased, especially for UASC where the threshold of 82 children as at 31/3/2021 has been achieved and now attracts the higher daily rate.
Initial Response (MASH, IR, EDT)	5,576	(351)	5,224	1,346	(101)	0	674	773	Transformation is currently predicting a £101k under-spend on unfilled staffing posts. This is a further underspend of £23k compared to Q1. In total £674k has been forecasted for Covid-19 spending with £584k of this attributable to additional agency staff which is a decrease of £57k from Q1 and £89k for spending on existing WCC staff. The remaining over-spend in this service area is made up of £830k (an increase of £118k since Q1) on employing additional agency staff to cover vacancies and the increase in demand this service finds itself under. £57k (decrease of £40k since Q1) is also being forecast as an over-spend for Workers outside IR35 who are performing ISW assessments to help address the backlog. Internal foster care is also currently predicting an under-spend of £68k which is a small increase of £12k from Q1.
Early Help & Targeted Support	9,391	(2,829)	6,562	173	(229)	(117)	435	84	Transformation is showing a £229k under-spend which is a £137k decrease compared to Q1. This is due to salaries and recruitment issues and further slippage into future years. Priority Families is currently under-spending by £117k (due to successful PBR - Payment by Results) which represents a small decrease of £34k. Spending on Covid-19 is forecasting a loss of income within the youth service community buildings of £79k, £111k on additional agency staff and £245k on staff which is a quarter's increase of £114k. Establishment salaries are over-spending by £83k (£122k at Q1), of that £16k is on agency workers.

Children's Safeguarding & Support	29,778	(95)	29,683	1,335	(138)	0	389	1,084	
Corporate Parenting	27,348	(6,172)	21,176	3,793	(119)	7	183	3,722	<p>There is an under-spend of £257k (Q1 £113k) showing against transformation with the bulk of this due to under recruitment of staffing and programme slippage. The HO has now confirmed that the rates WCC will receive for 2021/22 will be the increased. UASC will now attract a higher daily rate and the weekly Leaving Care rate has also increased. This positive news has meant an increase to the amount the grant is able to contribute towards the indirect costs which totals £1,247k and is reflected with AD line. CIC Placements - External foster-care and residential care are £2k and £3,489k over-spending, (Q1 £102 and £2,762k). Within Residential Care there has been 11 new placements and 6 leavers since Q1, the total FTE is currently 57.53 which is a rise of 3.81 FTE since Q1. Internal foster-care is currently £312k under-spending (Q1 £265k). Parent and Baby's current activity continues to be volatile, and the forecast reflects further future placement activity and is showing a £203k over-spend which is an increase since Q1. The net change in placements therefore from Q1 totals £783k. Current weekly unit cost of residential stands at £4,516 per week against 2020/21 outturn of £3,989. This represents at face value a £527 increase. Of these costs it has been estimated that £500k is due to Covid-19 which is captured in the AD line but an additional £500k has been added in for the potential growth in placements costs till the end of the financial year. CIN Allowances - Allowances including an element for growth is currently showing a small over-spend of £8k which is a change of £93k compared to Q1. Week numbers have increased at a slightly higher rate than anticipated. Within Covid-19 the forecasted spend on additional agency has increased by £100k to £366k at Q2, although the forecast for additional staff to cover demand has reduced by £133k to now being £137k overspending. £18k is due to over 16 additional maintenance payments which has been revised down by £108k since Q1 due to the £20 additional universal credit ending. Leaving care accommodation and allowance payments are currently showing a large increase of £898k since Q1 due to increased placements and the total overall package rates on the rise. The overspend in this area now stands at £676k. Additional budget was allocated for 21/22 for this type of placement but unit costs of these placements are rising with many placements being on par with the cost of residential. Demand and costs will continue to be closely monitored throughout the year. Other - WCC internal residential home is under-spending by £397k due to the reprofiling of the staffing costs which are lower than modelled at this point and also the reduction of £150k in budget to reflect the reduced costs, but this has been added to Residential budgets. Salaries are currently £582k over-spending which is a large increase of £396k since Q1 and agency staff have increased their spending by £157k since Q1 resulting in a £555k over-spend. There has been a re-alignment of the staff travel budget in 2021/22 to reflect different working practices but currently for this service area this is showing a small £35k over-spend.</p>
Youth Justice	3,427	(588)	2,839	(111)	(44)	(29)	38	(76)	<p>Transformation is showing a small under-spend of £44k due to delays in recruitment of staff. Covid-19 forecast stands at £38k due to a planned unfilled 12 months position. Anticipated spend on remand placements has been revised for Q2 and is now showing an underspend of £29k. The grant is showing a small under-spend of £56k due to additional 2020/21 grant given in 2021/22. There has also been a re-imbursement of unused services from 2020/21 within the contract with Barnardos worth £71k and £58k on a SLA. Salaries and agency are showing overspends of £137k and £18k.</p>
Children's Practice Improvement	4,788	(369)	4,419	(261)	(249)	(108)	1	95	<p>Transformation is forecasting an under-spend of £249k due to re-profiling of plans and under-spends on staffing. The use of a Section 31 earmarked grant is also being re-profiled showing for this financial year an underspend of £108k. The remaining over-spend within the service is on Hay and predominately within the IRO service.</p>
Adoption Central England	6,305	(5,845)	460	(167)	0	(167)	0	0	<p>At this halfway point in the financial year it is anticipated that the volume of buying and selling placements will result in a small over-spend of £27k. This is in line with Q1 which was a predicted £9k overspend. Salaries are currently forecasting an overall under-spend of £99k (Q1 was £41k underspending) and a further £103k (£45k under-spend at Q1) is forecast to under-spend on 3 projects which were identified to take place this financial year but there is a delay in the upstart of these projects.</p>
Net Service Spending	91,051	(16,349)	74,701	5,332	(968)	(414)	2,146	4,568	

Impact on specific service reserves (from Reserves tab)	(414)
Impact on Transformation funds	(968)
Impact on risk/general reserves	6,714

Annex F Reserves - Children & Families - John Coleman

Strategic Director - Nigel Minns

Portfolio Holders - Councillor Morgan (Children's Services)

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2022 £'000
Adoption Central England	934	(460)	167	641
Priority Families Reserve	771		117	888
Controlling Migration Fund	285	(285)	101	101
Youth Justice Remand Equalisation	661		29	690
Total	2,651	(745)	414	2,320

Annex F Savings - Children & Families - John Coleman
Strategic Director - Nigel Minns

Portfolio Holders - Councillor Morgan (Children's Services)

Saving Proposal	Target £'000	Forecast Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Further savings on third party spend - Review of services purchased from third parties to ensure value for money	52	0	52	No information has been forth coming on how these savings will be achieved
Maximise income and contributions to care packages - Efficient collection of health contributions to children in care placements and income from safeguarding training	275	225	50	Due to continued COVID related issues and pressures the Safeguarding Training will not reach the turnover anticipated to make the £50,000 income savings target.
New ways of working in children's services - Expected reductions in staff travel, room hire, client travel and expenses from new ways of working post-Covid	315	315	0	
Recalibration and reduction of staff - Reduction of posts across the Children Families Service through natural wastage and redeployment alongside recognising natural underspends from staff turnover and operating under capacity.	889	701	188	Due to continued issues and pressures / demands on the whole of C&F it has not been feasible to take the anticipated post reductions forward.
Rightsize Children's and Families budgets - Remove contingency budget for Early Help and replace boarding school budget with existing budget in Children's Services.	101	101	0	
Total	1,632	1,342	290	

Children & Families - John Coleman
Strategic Director - Nigel Minns
Portfolio Holders - Councillor Morgan (Children's Services)

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11295000	Children and Families property adaptations, purchases and vehicles	271	135	0	0	406	271	135	0	0	406	0	0	
11693000	Adaptation of Sydenham Children's Centre	83	0	0	0	83	83	0	0	0	83	0	0	
11713000	Adaptation of Children's Centres to Children and Family Centres	230	65	0	0	295	230	65	0	0	295	0	0	
11756000	Westgate Children & Family Centre/Westgate Primary School Safeguarding Walkway	35	10	0	0	45	35	10	0	0	45	0	0	
11792000	Adaptations to support child placements 20-21	0	0	125	0	125	0	0	125	0	125	0	0	
11901000	Establishment of residential care for under 18s	0	282	0	0	282	0	282	0	0	282	0	0	
11902000	Children and Families property adaptations, purchases and vehicles 2021/22	0	0	0	125	125	0	0	0	125	125	0	0	
Children & Families		619	492	125	125	1,361	619	492	125	125	1,361	0	0	

Annex G Revenue - People Strategy & Commissioning and Public
Strategic Director - Nigel Minns
Portfolio Holders - Cllr Margaret Bell (Adult Social Care & Health)

21/22 Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Strategy & Commissioning People	518	(25)	493	39			25	14	Covid costs on Business Continuity support staff and non covid cost to support fostering advertising campaign, offset by underspend on staff training and conferences
Director of Public Health	2,355	(216)	2,139	3,538		308	3,476	(246)	Transfer from earmarked reserve to return pooled Test & Trace grant to contributing LA's due to change of sub regional spending plans. Covid costs in relation to Test & Trace activities, supporting homelessness, supporting BAME communities and focus on suicide prevention funded from COMF grant and corporate covid funding. Non covid underspend on homelessness service due to receipt of additional income.
Health & Well Being	24,056	(6,048)	18,008	1,618	(264)		1,780	102	Underspend on family wellbeing prevention fund programmes (Investment Fund) due to covid and strategy sign off delays - required in future years. Covid costs in relation to Sexual Health service, NHS health checks, meals on wheels service, respite for carers and improving mental wellbeing in Warwickshire funded by COMF and corporate covid funding. Non covid overspend on contracts with NHS staff due to an in year 3% pay award offset by underspend.
Integrated and Targeted Support	16,699	(7,227)	9,471	(1,200)		(1,251)	113	(62)	Contributions to earmarked reserves relates to Learning Disability & Autism, Community Discharge, CAMHS 18-25 transitions service and Domestic Abuse safe accommodation duty, which are grant funded and spending plans are being developed. Covid related mental health commissioner and suicide prevention roles funded by corporate covid funds. Net underspends contributed to by additional grant income to the drug and alcohol service.
All Age Specialist Provision	6,060	(712)	5,348	(30)			293	(323)	Covid costs on additional L&D officer and housing support service, funded from COMF grant and corporate covid funding. Non covid underspends on housing support and supporting people programme due to delayed rollout caused by covid and reduced uptake.
Net Service Spending (excluding DSG)	49,688	(14,228)	35,459	3,965	(264)	(943)	5,687	(515)	

Impact on specific service reserves (from Reserves tab)	943
Impact on Transformation reserves	264
Impact on risk/general reserves	515

Annex G Revenue - People Strategy & Commissioning and Public Health - Becky Hale
Strategic Director - Nigel Minns
Portfolio Holders - Cllr Margaret Bell (Adult Social Care & Health)

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2022 £'000
Social Care & Health Partnership	866	0	(308)	558
Domestic Abuse Safe Accommodation	0	0	1,251	1,251
Total	866	0	943	1,809

Annex G Revenue - People Strategy & Commissioning and Public Health - Becky Hale

Strategic Director - Nigel Minns

Portfolio Holders - Cllr Margaret Bell (Adult Social Care & Health)

Saving Proposal	Target £'000	Actual to Date £'000	Forecast Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Further savings on third party spend - Review of services purchased from third parties to ensure value for money	103	0	0	103	Unachieved but mitigated by underspends on commissioning budgets. There is no wider impact while service operating within budget.
Health, wellbeing and self-care - Rationalise the public health offer, preserving budgets for mandated public health functions, and rationalising the non-mandated public health offer including redesign, removal and rightsizing of current service offer.	115	115	115	0	
Integrated and targeted support - Review of expenditure on smoking cessation and falls prevention targeted support.	69	0	59	10	£10k re smoking cessation overspend, covered by remainder of service underspend. There is no wider impact while Service operating within budget.
Total	287	115	174	113	

Public Health & People - Strategy and Commissioning - Becky Hale
Strategic Director - Nigel Minns
Portfolio Holders - Councillor Margaret Bell, Jeff Morgan

2021/22 to 2023/24 Capital Progra

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
10608000	Mental Health Grant 2010/11	223	3	0	0	226	223	3	0	0	226	0	0	
11021000	Adult Social Care Modernisation & Capacity 2012-13	353	50	41	0	444	353	41	50	0	444	-9	0	
11420000	Disabled Facilities Capital Grant	23,111	5,125	0	0	28,236	23,111	5,125	0	0	28,236	0	0	
11903000	Improving Mental wellbeing in Warwickshire re COVID-19 - capital fund	0	250	0	0	250	0	126	0	0	126	-124	-124	Mental Wellbeing Resilience Fund bids came in with a higher proportion of revenue than expected, resulting in reduced capital allocations to balance to overall fund amount (£750k). Funded by revenue contributions from cost centre EF045.
Grand Total		23,688	5,428	41	0	29,157	23,688	5,295	50	0	29,032	-133	-124	

21/22 Revenue Budget

	Gross Exp	Gross Inc	Net		Net Variance Represented by				
Service	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/Tra nsformation	Contr to/from Earmarked	COVID Pressures	Remaining Service Variance	Reason for Net Variation and Management Action
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Business & Customer Services	651	(2)	650	(161)				(161)	The underspend is attributable to the Customer Journey budget, it will fund the £65k overspend on the Management Cost Centre (staffing cover for K Birla's post), as well as funding overspends elsewhere within B&CS.
Business & Customer Support	8,285	(120)	8,164	564			337	227	A detailed review has happened between Q1 & Q2 and an accurate, agreed position has been reached as a result. The current overspend relates to staff salary and Agency staff expenditure due to service delivery demand. A full budgetary and service delivery review will continue ahead of budget setting for 22-23.
Operational Excellence	2,863	0	2,863	938			920	18	The overspend can be mainly associated to COVID-19 expenditure against Backward Contact Tracing Team, Education - Covid Response Team, Social Supermarket and Critically Extremely Vulnerable Support. The remaining overspend relates to staff salary expenditure. The current variance also includes a £30k mis-coding error once corrected the overspend will be reduced.
Customer Experience - Telephony & Digital	2,518	(248)	2,270	3,198		(7)	3,293	(88)	The in-year movement from Q1 and now reported underspend after factoring in the Additional Welfare Support Grant that makes up most of the variation, is due to a reduction in staff salary expenditure (vacancies) and increased income.
Community Hub	7,231	(2,127)	5,104	577			547	30	The overspend is as a result of increased staff salary expenditure and a reduction in income.
Net Service Spending	21,548	(2,497)	19,051	5,116	0	(7)	5,097	26	

Impact on specific service reserves (from Reserves tab)	(7)
Impact on risk/general reserves	5,123

Annex H Reserves - Business & Customer Services - Sarah Stear
 Strategic Director - Rob Powell
 Portfolio Holders - Cllr Andy Jenns (Customer & Transformation)

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2022 £'000
Museum, Records and Libraries Trust Funds and Bequests	340			340
Warwickshire Local Welfare Scheme	582		7	589
Corporate Customer Journey Programme	210			210
Total	1,132	0	7	1,139

Annex H Savings - Business & Customer Services - Sarah Stear

Strategic Director - Rob Powell

Portfolio Holders - Cllr Andy Jenns (Customer & Transformation)

Saving Proposal	Target £'000	Actual to Date £'000	Forecast Outturn £'000	Shortfall/ (Overachiev ement)	Reason for financial variation and any associated management action
Customer support service redesign - Review and rationalisation of the organisation's approach to customer support.	150		158	(8)	Additional efficiency savings.
Further savings on third party spend - Review of services purchased from third parties to ensure value for money.	14		24	(10)	Additional savings achieved through value for money.
Reduced use of printing and stationery - Future reductions in spend on printing and stationery predicated on digitisation work.	100		100	0	
Vacancy management - Recognise natural underspends from staff turnover and operating undercapacity.	260		211	49	Increased demand on services has led to a shortfall in the savings that are likely to be achieved through vacancy management.
Total	524		493	31	

Business & Customer Services - Sarah Stear
Strategic Director - Rob Powell
Portfolio Holders - Councillor Kaur (Customers & Transformation)

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
10623000	County Records Office Service - Digital Asset Management	95	0	0	0	95	95	0	0	0	95	0	0	
11415000	Market Hall Museum - "Our Warwickshire"	909	0	0	0	909	909	0	0	0	909	0	0	
10155000	Improve Customer Experience in Council Buildings and DDA Works 2009/10	204	0	0	0	204	204	0	0	0	204	0	0	
11040000	Improving the Customer Experience/One Front Door Improvements	998	181	250	1,199	2,628	998	471	1,158	0	2,628	290	0	Now accurately forecast against each individual project. Balance against block header is for a scheme awaiting approval.
11422000	Stratford Library – Registrars Accommodation Works and Library Alterations	373	0	0	0	373	373	0	0	0	373	0	0	
Grand Total		2,579	181	250	1,199	4,208	2,579	471	1,158	0	4,208	290	0	

21/22 Revenue Budget

	Gross Exp	Gross Inc	Net		Net Variance Represented by				
Service	Agreed Budget £'000	Agreed Budget £'000	Agreed Budget £'000	Variation Over/ (Under) £'000	Approved Investment/Tran sformation £'000	Contr to/from Earmarked £'000	COVID Pressures £'000	Remaining Service Variance £'000	Reason for Net Variation and Management Action
Assistant Director - Commissioning Support Unit	263	0	263	0				0	
Business Intelligence	3,081	(120)	2,962	(154)	(175)			21	The underspend relates to two programmes (Data & Analytics Programme and Voice of Warwickshire pilot) which extend into 2022/23; the underspend will be rolled through to complete those programmes.
Portfolio Management Office	3,232	(1,842)	1,391	3,329			3,359	(30)	This overspend is predominately due to the reporting of Covid pressures and unallocated Covid funding. The PMO team is overall underspent by 30k. There has been some funding allocated for a new T4 post but recruitment has been delayed, pending clarity on the role accountabilities required. Once this post has been filled, this underspend will be requested as a carry forward into 2022/23, to fund this post next year.
Contract Management & Quality Assurance	2,125	(958)	1,167	178			209	(31)	The majority of this overspend relates to delivering the PPE Service in response to COVID19. There are ongoing pressures related to the number of staff at salary points above midpoint. It is likely that expected income from ESPO will overperform again this year which will mitigate these costs.
Change Management	1,293	0	1,293	(459)	(437)		1	(23)	This will reduce as some costs are as yet unknown e.g. tender outcome for digital mailroom and also PMO Q2 charges. Some underspend will be reprofiled to 22/23 as recruitment delays and Covid delays pushed activity back. Forecasted underspend is therefore committed.
Transformation	104	0	104	0				0	
Net Service Spending	10,098	(2,920)	7,180	2,894	(612)	0	3,569	(63)	

Impact on specific service reserves (from Reserves tab)	
Impact on risk/general reserves	2,894

Annex I Savings - Commissioning Support Unit - Steve Smith

Strategic Director - Rob Powell

Portfolio Holders - Cllr Andy Jenns (Customer & Transformation)

Saving Proposal	Target £'000	Actual to Date £'000	Forecast Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Further savings on third party spend - Review of services purchased from third parties to ensure value for money.	7	7	7	0	Third Party Spend savings were allocated to Head of Service Cost Centre which is currently forecast to budget.
Management of cost of CSU service provision - Management of the budgeted cost increases of externally purchased services	18	18	18	0	All cost centres this saving were allocated to are currently forecasting underspends.
Reduction in use of consultancy, subscriptions and apprentices - Review of the use of subscriptions, consultants and apprentices to ensure value for money	21	21	21	0	No forecasted overspend on the budget lines this saving was allocated to.
Total	46		46	0	

Annex J Revenue - Enabling Services - Craig Cusack
Strategic Director - Rob Powell
Portfolio Holders - Cllr Andy Jenns (Customers & Transformation),

21/22 Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transforma	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Enabling Services	545	0	545	(129)				(129)	Annual allocations held in PA004 to support in-year growth bids have not been called upon.
Facilities Management	16,627	(7,446)	9,180	(461)			75	(536)	Overspend of £75k agency staff member Covid costs (costs in DC001). Underspends across the service as the various elements within Facilities Management adapt to COVID and post COVID ways of working.
HR Enabling	5,789	(2,415)	3,374	(74)	(2)	97	1	(170)	An increase of c. £50k in traded surplus from budget in Advisory and payroll plus underspends in staffing have increased underspend in HROD.
Digital & ICT	13,725	(4,360)	9,365	(195)			22	(217)	Forecast underspend is due to a combination of staffing cost variations and a predicted reduction in the costs of a small number of licence charges mitigating overspends due to increased volumes of Microsoft E5 Licences.
ICT Strategy & Commissioning	3,314	0	3,314	(1,408)	(694)			(714)	Main forecast underspends of £637k in Corporate ICT Development regarding identified savings, £500k in Transformation Digital following the release of capacity on current understanding of ICT demand, and £45k in ICT Strategy and Commissioning Management Team due to staff vacancy.
Net Service Spending	40,000	(14,221)	25,778	(2,267)	(696)	97	98	(1,766)	

Impact on specific service reserves (from Reserves tab)	0
Impact on risk/general reserves	(2,267)

Annex J Reserves - Enabling Services - Craig Cusack
 Strategic Director - Rob Powell
 Portfolio Holders - Councillor Jenns (Customers &
 Transformation), Peter Butlin (Finance and Property)

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2022 £'000	Forecast Closing Balance 31/03/2022 £'001
HR - Service Improvement Projects	60			60	
Going for Growth Apprenticeship Scheme	297			297	Transferred from Governance & Policy
Total	357	0	0	357	

Annex J Savings - Enabling Services - Craig Cusack
Strategic Director - Rob Powell
Portfolio Holders - Cllr Andy Jenns (Customers &
Transformation), Peter Butlin (Finance and Property)

Saving Proposal	Target £'000	Actual to Date £'000	Forecast Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Enabling services delivery review - Review of expenditure on staffing, expenses, projects in Enabling Services, including the medium term implementation of a single Enabling Service Centre for ICT, HR and property.	633	633	633	0	
Facilities cost savings from property asset rationalisation - Facilities management and maintenance cost savings linked to asset rationalisation	44	44	44	0	
ICT Service delivery review - Review past ICT budget growth and focus on efficiencies through development projects	64	64	64	0	
Management of cost of Enabling Service external provision - Management of the cost increases of externally purchased services including a review of services purchased from third parties to ensure value for money.	147	147	147	0	
Property service delivery review - Ensure effective mix of staff and agency use, drive efficiencies in facilities management resource spend and maintenance budget, including the closure of the Northgate House café.	100	100	100	0	
Review of maintenance and engineering work profile - Drive efficiencies in the work planning and prioritisation across maintenance and engineering.	130	130	130	0	
Total	1,118	1,118	1,118	0	

Enabling Services - Craig Cusack
Strategic Director - Rob Powell
Portfolio Holders - Councillor Kaur (Customers & Transformation), Peter Butlin (Finance and Property)

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Structural Maintenance														
11145000	Schools Planned Bldg, Mech & Elect Backlog 2014/15	5,800	0	0	0	5,800	5,800	0	0	0	5,800	0	0	
11227000	Schools Planned Bldg, Mech & Elect Backlog 2015/16	5,699	0	0	0	5,699	5,699	0	0	0	5,699	0	0	
11286000	Non Sch - Planned Bldg, Mech & Elect Backlog 2017/18	1,744	-4	0	0	1,740	1,744	-4	0	0	1,740	0	0	
11288000	Schools Asbestos & Safe Water Remedials 2017/18	769	-1	0	0	767	769	-2	0	0	766	-1	-1	Additional funds returned to current year allocation after settlement of previous year Final Accounts (£910)
11289000	Schools Planned Bldg, Mech & Elect Backlog 2016/17	5,409	0	0	0	5,409	5,409	0	0	0	5,409	0	0	
11290000	Schools Planned Bldg, Mech & Elect Backlog 2017/18	7,010	1	0	0	7,011	7,010	1	0	0	7,011	0	0	
11442000	Non Schools Asb & Safe Water Remedials 2018/19	334	0	0	0	334	334	0	0	0	334	0	0	
11443000	Non Sch - Planned Bldg, Mech & Elect Backlog 2018/19	2,038	1	0	0	2,038	2,038	1	0	0	2,038	-0	-0	
11444000	Schools Asbestos & Safe Water Remedials 2018/19	810	0	0	0	810	810	0	0	0	810	0	0	
11445000	Schools Planned Bldg, Mech & Elect Backlog 2018/19	7,249	-7	0	0	7,242	7,249	3	0	0	7,252	10	10	Additional funds required after settlement of Final Accounts (9,646.69) taken from current year allocation.
11538000	Non Schools Asb & Safe Water Remedials 2019/20	10	0	0	0	10	10	0	0	0	10	0	0	
11539000	Non Sch - Planned Bldg, Mech & Elect Backlog 2019/20	2,035	10	0	0	2,045	2,035	10	0	0	2,045	0	0	
11540000	Schools Asbestos & Safe Water Remedials 2019/20	452	0	0	0	452	452	0	0	0	452	0	0	
11541000	Schools Planned Bldg, Mech & Elect Backlog 2019/20	6,760	5	0	0	6,765	6,760	5	0	0	6,765	0	0	
11687000	The Saltway Centre & Stratford Family Centre - Refurbish Family Centre	101	0	0	0	101	101	0	0	0	101	0	0	
11787000	Non Schools Building Maintenance 2020-21	2,298	243	0	0	2,541	2,298	214	0	0	2,512	-29	-29	Additional funds returned to current year allocation after settlement of previous year Final Accounts (£29,260.56)
11791000	Schools Asbestos and Safe Water 2020-21	737	118	0	0	855	737	111	0	0	848	-7	-7	Additional funds returned to current year allocation after settlement of previous year Final Accounts (£6,949.40)
11793000	Non Schools Asbestos and Safe Water 2020-21	76	16	0	0	92	76	20	0	0	96	4	4	Additional funds required after settlement of Final Accounts (£3,688.58) taken from current year allocation.
11795000	Schools Building Maintenance 2020-21	6,968	260	0	0	7,228	6,968	172	0	0	7,140	-88	-88	Additional funds returned to current year allocation after settlement of previous year Final Accounts (£87,667.45)
11887000	Non Schools Building Maintenance 2021-22	0	2,099	0	0	2,099	0	2,128	0	0	2,128	29	29	Additional funds returned to current year allocation after settlement of previous year Final Accounts (£29,260.50)
11890000	Schools Asbestos and Safe Water 2021-22	0	872	0	0	872	0	643	237	0	880	-229	8	Additional funds from previous years after settlement of accounts (£7,859).
11889000	Non Schools Asbestos and Safe Water 2021-22	0	437	0	0	437	0	249	35	0	284	-189	-154	Additional funds required for previous year budget on project 11793000 after settlement of Final Accounts (£3,688.50) taken from current year allocation. Corporate Resource of £150k diverted to project 11910000 (Gov & Pol) to support Decarbonisation projects.
11888000	Schools Building Maintenance 2021-22	0	7,146	0	0	7,146	0	7,224	0	0	7,224	78	78	Additional funds returned to current year allocation after settlement of previous year Final Accounts (£78,020.76)
11896000	Lillinton Academy CTA works	0	510	0	0	510	0	510	0	0	510	0	0	
Facilities														
10592000	Small Scale Reactive / Minor Improvements County-Wide	652	0	0	0	652	652	0	0	0	652	0	0	
11318000	Universal Free School Meals Programme	0	0	0	0	0	0	0	0	0	0	0	0	
Energy														
10400000	Climate Change 2009/10	0	0	0	0	0	0	0	0	0	0	0	0	
11561000	Dunsmore Home Farm, Clifton on Dunsmore - Ground Mounted Solar	4	0	0	0	4	4	0	0	0	4	0	0	
Information Assets														
11121000	Development of Rural Broadband	27,268	8,367	2,228	1,500	39,362	27,268	5,136	3,620	3,338	39,362	-3,230	0	The forecast expenditure on the project has reduced in 2021/22. This is subject to delays in delivery due to: a) the project working in more rural areas b) a national shortage of civil engineering contractors b) revised DCMS guidance regarding finances and project end dates and c) the recent Covid 19 pandemic. In addition, DCMS has put in place an annual Grant Gain share clawback process which has resulted in a reduction in the Grant claimed back by DCMS in 2021/22 with the remainder expected to be claimed in yearly requests based upon DCMS's gainshare calculations.
11310000	Client information systems review	3,423	0	0	0	3,423	3,423	0	0	0	3,423	0	0	
11465000	WCC Information Assets Purchases (multiple years)	1,581	0	0	0	1,581	1,581	0	0	0	1,581	0	0	

11796000	2020-21 IT infrastructure	32	0	0	0	32	32	0	0	0	32	0	0	
11891000	2021-22 IT infrastructure	0	400	0	0	400	0	120	80	200	400	-280	0	We are not fully utilising all WCC sites, therefore hardware spend will be low in this financial year. There is also an initiative to move to the Cloud so hardware spend will only take place where there is a risk for out of date or end of life devices.
11900000	Local Full Fibre Networks Programme (LFFN) CSW in conjunction with DCMS	0	3,854	0	0	3,854	0	3,854	0	0	3,854	0	0	
Strategic Asset management														
11134000	Warwick Shire Hall - Refurb Of Old Shire Hall	2,008	0	0	0	2,008	2,008	0	0	0	2,008	0	0	
11400000	Globe House Alcester - Remodelling of Globe House	220	0	0	0	220	220	0	0	0	220	0	0	
11532000	Saltway Centre Stratford upon Avon	470	0	0	0	470	470	0	0	0	470	0	0	
11844000	2020-21 ICT Software Development	0	0	0	0	0	0	0	0	0	0	0	0	
		91,956	24,327	2,228	1,500	120,011	91,956	20,395	3,972	3,538	119,861	-3,932	-150	

Annex K Revenue - Finance - Andrew Felton
Strategic Director - Rob Powell
Portfolio Holders - Councillor Butlin (Finance & Property)

21/22 Revenue Budget

Service	Gross Exp	Gross Inc	Net		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transformation	Contr to/from Earmarked	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Finance	253	(5)	248	(1)				(1)	
Finance Delivery	4,842	(3,035)	1,807	93		69	70	(46)	£70k COVID related spend for Employee/Agency costs. Remaining service underspend from salary vacancies and turnover.
Investments, Treasury and Audit	1,213	(529)	684	54			54	0	£54k of Covid related spend for a Risk Officer.
Commercialism	577	(15)	562	0				0	
Strategic Finance	685	(32)	654	(14)				(14)	In year salary savings due to a vacancy.
Finance Transformation	4,332	(1,951)	2,381	(21)			2	(23)	Slight reduction in Staffing/ Secondment costs.
Net Service Spending	11,902	(5,567)	6,336	111	0	69	126	(84)	

Impact on specific service reserves (from Reserves tab)	69
Impact on risk/general reserves	

Annex K Reserves - Finance - Andrew Felton

Strategic Director - Rob Powell

Portfolio Holders - Councillor Butlin (Finance & Property)

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2022 £'000
LA Counter Fraud Fund Grant	16			16
Schools Absence Insurance Equalisation Account	924		(69)	855
Total	940	0	-69	871

Annex K Savings - Finance - Andrew Felton
 Strategic Director - Rob Powell
 Portfolio Holders - Councillor Butlin (Finance & Property)

Saving Proposal	Target £'000	Actual to Date £'000	Forecast Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Further savings on third party spend - Review of services purchased from third parties to ensure value for money.	6		6	0	
Management of cost of Finance Service provision - Management of the budgeted cost increases of externally purchased services.	10		10	0	
Total	16	0	16	0	

21/22 Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/Transformation	Contr to/from Earmarked	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Governance & Policy	(47)	0	(47)	23				23	The overspend relates to the Marcomms SLA with G&P which has currently been charged to the AD - it is hoped the cost can be mitigated and correctly allocated throughout the year. Q1 estimate was £17k but the actual charge was slightly higher.
Communications	1,147	(672)	475	253			444	(191)	£444k COVID variance related to additional employee costs, advertising and printing for COVID related activities - £290k allocated from COMF. £191k relates to a reduction in staffing costs against the general operational establishment as resources have been diverted to specific COVID work. A detailed review of coding and the split of work has resulted in this movement and presents a more accurate position for this financial year.
HROD	911	(64)	847	(48)	(15)		24	(57)	A permanent budget virement of £80k from Enabling Services has ensured that this budget is now at a more realistic level. In year vacancies and previous mitigation actions to try and address the previous budget shortfall have resulted in a one off saving on salary and staffing costs. The Transformation budget relating to FOM implementation is likely to overspend as COVID has caused delays and requires additional resourcing to complete the task.
Property Management	1,470	(897)	572	857		15	271	571	£521k unachievable, historic savings target. £24k relates to an incorrect creditor movement which has caused a pressure in 2021/22. £25k forecast overspend on consultancy fees for the Workplace Redesign Transformation project. £15k spend on One Public Estate (OPE) which is funded by a specific reserve. COVID spend relates to the delayed relocation from Montage Road (£51k) and the Croxall Street project (£220k).
Legal & Democratic	8,071	(7,699)	373	61			231	(170)	COVID variance relates to SAR Scanning (£17k), COVID safe meeting compliance (£85k) and the shortfall between locum costs to cover a backlog of internal COVID delayed work which cannot be recharged in full. There has been a shift in the ratio of external to internal work in the last three months which has resulted in higher income generation, and a recruitment lag has resulted in decreasing employee costs month on month.
Corporate Policy	371	0	371	(58)				(58)	Underspend on salary costs due to a vacancy and the delayed start of the graduate cohort (£31k). Consultancy spend is unlikely to be required in this financial year (£27k).
Net Service Spending	11,923	(9,332)	2,591	1,088	(15)	15	970	118	

Impact on specific service reserves (from Reserves tab)	15
Impact on risk/general reserves	1,073

Annex L Reserves - Governance & Policy - Sarah Duxbury

Strategic Director - Rob Powell

Portfolio Holders - Cllr Andy Jenns (Customers & Transformation)

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2022 £'000	Comments
One Public Estate	335		(15)	320	
Going for Growth Apprenticeship Scheme	297			297	Moving to Enabling Services
Total	632	0	-15	617	

Annex L Savings - Governance & Policy - Sarah Duxbury
 Strategic Director - Rob Powell
 Portfolio Holders - Cllr Andy Jenns(Customers & Transformation)

Saving Proposal	Target £'000	Actual to Date £'000	Forecast Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Electronic record keeping - Reduced storage requirements as a result of the move to electronic record keeping	10	10	10	0	GC016
Further savings on third party spend - Review of services purchased from third parties to ensure value for money.	7	0	0	(7)	GA011 is currently showing an overspend due to the inclusion of SLA costs for the services within G&P. It remains to be seen whether these can be mitigated during the year and therefore bring this budget, which has already had the savings removed, back on target.
Vacancy management - Recognise natural underspends from staff turnover and operating undercapacity.	341	336	341	0	The forecasts to date suggest that these savings will be achievable in 2021/22 although they do rely on the recruitment, retention and turnover of staff throughout the year. The situation will continue to be monitored on a quarterly basis.
Total	358	346	351	(7)	

Governance & Policy - Sarah Duxbury
Strategic Director - Rob Powell
Portfolio Holders - Councillor Kaur (Customers & Transformation)

2021/22 to 2023/24 Capital Progra

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
10972000	Planning Consent For Europa Way	756	0	0	0	756	756	0	0	0	756	0	0	0
11136000	Various Properties - Renewable Energy/Reducin g Energy	240	0	0	0	240	240	0	0	0	240	0	0	
11292000	Rural Services Capital Maintenance 2017/18	400	195	0	0	595	400	239	20	0	659	44	64	Increase in costs due to surrender payments and modernisation to buildings to facilitate re-letting of properties which are at compliant standards.
11335000	Rationalisation of County Storage	9,382	195	0	0	9,577	9,382	195	0	0	9,577	0	0	
11440000	Strategic Site Planning applications	2,610	1,316	0	0	3,927	2,610	1,316	0	0	3,927	0	0	
11446000	Rural Services Capital Maintenance 2018/19	76	31	0	0	107	76	31	0	0	107	0	0	
11542000	Rural Services Capital Maintenance 2019/20	167	132	0	0	299	167	155	33	0	355	23	56	Increase in costs due to major structural works identified through condition surveys. Also some modernisation and improvements works prior to occupiers leaving.
11689000	Maintaining the smallholdings land bank	0	761	0	0	761	0	0	761	0	761	-761	0	There are no purchases in progress at this point and, unless something suitable is progressed immediately, it is unlikely we would reach financial completion in this financial year. Therefore it has been decided to re-profile the budget into 2022-23.
11790000	Rural Services Capital Maintenance 2020/21	0	356	0	0	356	0	236	0	0	236	-120	-120	The variance of £119k relates to funding of projects 11292000 and 11542000.
11867000	Rural Services Capital Maintenance 2021/22	0	356	0	0	356	0	0	356	0	356	-356	0	Planned programme of maintenance works has resulted in adjusting the profile in line with the MTFS submission.
11910000	Decarbonisation Grant	0	284	0	0	284	0	434	0	0	434	150	150	There will be additional spend on 3 projects of £150k: Bedworth Fire Station, 32 Station Road (Group Home) and Elliot Park Innovation Centre. The sub projects for these were not previously included under this scheme. This spend is being funded from Corporate Resource from Project 11889000.
11929000	Bedworth/Croxh all Street Centre/ Renovation	0	0	0	0	0	0	220	0	0	220	220	220	New project - agreed 7th July 2021 by Leader decision. Funded from COVID allocations.
Grand Total		13,631	3,626	0	0	17,257	13,631	2,826	1,170	0	17,627	-800	370	

21/22 Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Government Grants & Business Rates	0	(150,127)	(150,127)	(17,966)			(17,091)	(875)	Of the £18.723m favourable variance £17.848m represents Covid grants that we have not budgeted for. This income is offset by expenditure reported by the services relating to Covid which was also not budgeted. Of the remaining variation £357k relates to Public Health Grant being higher than budgeted, £251k relates to Extended Right to Travel grant not budgeted and £267k relates to various other grants.
Transformation and Investment Funds	0	0	0	0				0	
Capital Financing Costs	30,078	(2,878)	27,200	(2,241)				(2,241)	Capital financing charges are forecast to be £50k over budget offset by £2,291k forecast underspend on capital contingency. The £50k net overspend on capital financing is attributable to £567k underspend on external interest payments offset by reduced interest received on deposits and management fees.
Strategic Management Team	1,224	0	1,224	62				62	
County Coroner	700	(138)	562	229			234	(5)	
County Council Elections	255	0	255	155		155	0	0	Election cost above budget to be funded from earmarked reserve.
Environment Agency - Flood Defence Levy	257	0	257	0				0	
External Audit Fees	161	0	161	70		70		0	Forecast increase in external audit fees including additional fees for 20-21 Value For Money work and new standards; increase in professional fees relating to BK valuation and IAS19 charges
Pensions deficit under-recovery	1,437	0	1,437	0				0	
Members Allowances and Expenses	1,108	0	1,108	(203)				(203)	Reduction in members expenses and allowances
Apprenticeship Levy	1,136	0	1,136	0				0	
Other Administrative Expenses and Income	8,036	(3,859)	4,177	954			1,003	(49)	£1m Educators cost and £3k mortuary cost relating to Covid. £49k underspend relating to subscriptions.
Warwickshire Property and Development Company	1,537	0	1,537	(639)				(639)	Underspend due to a number of factors: - expected loss on interest on working capital loans reduced due to the prevailing interest rates - reduced estate management and consultancy fees as well as reduced spend on financial governance capacity due to delay in the approval of the business case (these will be incurred next year) - budgeted contingency unlikely to be required due to underspends above. These underspends are offset by loss of interest payment relating to equity land transfer that is no longer expected to be completed in this financial year.
Net Service Spending (excluding DSG)	45,929	(157,002)	(111,073)	(19,579)	0	225	(15,855)	(3,950)	

Impact on specific service reserves (from Reserves tab)	(2,139)
Impact on risk/general reserves	(17,440)

Annex M Reserves - Other Services - Virginia Rennie
Strategic Director - Rob Powell

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Forecast Closing Balance 31/03/2022 £'000
School Balances	21,324			21,324
Loans To Schools	14			14
Total Earmarked School Reserves	21,338	0	0	21,338
NNDR Pool Surplus Reserve	5,532			5,532
Total Earmarked External Reserves	5,532			5,532
LATC Operational Reserve	248			248
Local Resilience Forum - Brexit funding	463			463
Corporate Apprenticeship Fund	861		(97)	764
Redundancy Fund	7,036			7,036
Schools in Financial Difficulty	1,752	(91)	(210)	1,451
Total Internal Policy (Annual review)	10,360	(91)	(307)	9,962
Financial Instruments Reserve	3,731			3,731
Insurance Fund	8,578			8,578
Capital Fund	759			759
NNDR Appeals Reserve	7,951			7,951
Pensions Deficit Reserve	466			466
Quadrennial Elections	926		(155)	771
Audit Fee Reserve	172		(70)	102
IT Sinking Fund	2,773			2,773
Interest Rate Volatility Reserve	5,436			5,436
Schools Liability Reserve	500			500
Total Volatility (Annual Review)	31,292	0	(225)	31,067
Fire Transformation Fund	766			766
Childrens Tranformation Fund	9,458	(5,886)	968	4,540
Council Change Fund	9,098	2,017	1,703	12,818
Unringfenced Government Grants	3,288	(279)		3,009

Revenue Investment Funds	20,009	(2,394)		17,615
Covid Grants Ringfenced	9,405			9,405
Covid Grants Unringfenced	15,040	200		15,240
Total Invest To Save Funds	67,064	(6,542)	2,671	63,193
Directorate Risk Reserve - Communities	5,355	(1,759)		3,596
Directorate Risk Reserve - People	10,477	(449)		10,028
Directorate Risk Reserve - Resources	2,954	(1,332)		1,622
Contingency to cover DSG Overspend	12,314			12,314
General Reserves	21,417			21,417
Total Management of Financial Risk	52,517	(3,540)	0	48,977
Medium Term Financial Contingency	42,496			42,496
Total Contingency Reserves	42,496	0	0	42,496
Total	230,599	(9,973)	2,139	445,330

Annex M Savings - Other Services - Virginia Rennie
Strategic Director - Rob Powell

Saving Proposal	Target £'000	Actual to Date £'000	Forecast Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Early Invoice Payment Rebates - Increased take-up of early invoice payment offer. (Delivery will be the responsibility of the Assistant Director - Finance)	185	102	185	0	
Reduction of asset sales contingency - Remove budget held to cover risk of delays in sales of assets. (Delivery will be the responsibility of the Assistant Director - Finance).	135	135	135	0	
Treasury Management - A target to increase returns on investment by 10 basis points based on a more pro-active approach to treasury management. (Delivery will be the responsibility of the Assistant Director - Finance.)	175	175	175	0	
Release of unused contingency	750	750	750	0	
Total	1,245	1,162	1,245	0	

Corporate - Andrew Felton
Strategic Director - Rob Powell

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11868000	Warwicks hire Property Developm ent Company	0	0	13,716	106,384	120,100	0	0	13,716	106,384	120,100	0	0	
11917000	Warwicks hire Recovery Investmen t Fund	0	20,000	30,000	80,000	130,000	0	20,000	30,000	80,000	130,000	0	0	
Corporate		0	20,000	43,716	186,384	250,100	0	20,000	43,716	186,384	250,100	0	0	